

Association for Progressive Communications

Activity plan for January to December 2006 and report on implementation for the period January to December 2005,
Prepared for the APC Executive Board, February 2006

Abbreviations in column 1 (on the far left of the table) refer to APC strategic priorities and crosscutting themes, as well as the thematic policy intentions for the Theme-based Cofinancing Programme

1. Promoting and facilitating **strategic use of ICTs** by civil society organisations.
 2. **Strengthening** APC and civil society organisations' **role and engagement** in ICT policy processes.
 3. Growing and **strengthening** the **network of CSOs** promoting the use of ICTs for social justice and development.
- A. Our commitment to sustainable development**
B. Our commitment to gender equality and women's empowerment
TMF1. Sustainable economic development
TMF2. Human Development
TMF3. Socio-cultural development
TMF4. Political development
TMF5. Peace and security
TMF6. Environment and water
TMF7. Gender equality

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| <p>Women's Networking Support Programme (APC WNSP) <i>Goal: To promote gender equality and women's empowerment through gender and ICT advocacy at all levels and the strategic use of applications and tools by women's movements to strengthen their networking. Specifically, to support women's networking for social change through training, participatory research, evaluation, policy and advocacy in gender and information technology, information facilitation, and regional programme support. WNSP strives to challenge the inequities faced by women, especially in the South.</i></p> | | | | | |
| <p>KRA1. A visible national, regional, and international policy advocacy movement with a strong</p> | <p>1.1 Gender & ICT (GICT) Policy Project ICT policy trainings (Rio, local) Materials development</p> | <p>Diversity of organisations and actors engaged in GICT issues and policies. More women involved</p> | <p>List of participants at trainings, workshops. Subscription records to e-mail discussion lists on GICT issues</p> | <p>A. Workshop on Gender and ICT Policies at the World Social Forum, Porto Alegre, January 2005. Implemented in partnership with APC LAC Monitor. See article: Gender and ICTs: How do we start this discussion? http://www.genderit.org/en/index.shtml?apc=a--e--1&x=90862&w=a</p> | <p>Continuing participation in follow-up activities of WSIS and other global and regional ICT policy processes.</p> <ul style="list-style-type: none"> • Coordinating of gender component in 9th Internet in Public Administration |

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| <p><i>gender and ICT (GICT) agenda.</i></p> <p>Movement = ICT advocates, women's organisations, CSOs, social movements.</p> <p>Geographical Region: <i>Globally Regionally (LAC, Africa, Asia-Pacific, Middle East, CEE, Europe) Nationally</i></p> <p><u>APC: 2, 3 & B</u> <u>TMF: 3, 4 & 7</u></p> | <p>(primer) and ICT policy curriculum review</p> <p>The GICT Policy Portal Build common understanding of WNSP GICT advocacy positions</p> | <p>in ICT policy processes</p> <p>ICT advocates promoting gender agenda.</p> <p>Increased accessible and visible content on GICT policy (language and style).</p> | <p>that APC members facilitate or are on.</p> <p>GICT issues raised on other types of issue-based e-mail discussion lists.</p> <p>GICT issues raised or voiced out by non-GICT advocates.</p> <p>Programme agenda for workshops, conferences etc. related to ICTs include a GICT theme.</p> <p>Programme agenda for workshops, conferences, etc. related to ICTs include GICT as a crosscutting theme, across all issues/topics covered.</p> <p>Number of requests and diversity of type of individuals/organisations who request for materials developed.</p> | <p>There are plans to have a joint workshop with Radio FIRE in the October Encuentro Feminista in Brazil.</p> <p>B. Gender and ICT Policy Monitor - Selection of five regional content editors (from Brazil for LAC, Jordan for Arab countries, Lithuania for CEE, Malaysia for Asia-Pacific, Zambia for Africa) were hired to research, analyse and monitor gender and ICT policy "on the ground".</p> <p>The planning workshop was held in early November 2005 in Cape Town, South Africa. The workshop intertwined capacity-building with participatory site planning methodology, enriched by country and region perspectives of 16 participants. The entire planning process is documented online on a wiki site, see www.apcwomen.org/tikiwiki/tiki-index.php?page=WNSP</p> <p>Mapping of key strategies and actions for advocacy: The assessment of key actors, issues and available content in the regions conducted by each regional editors provided us with the basic overview of information gaps and regional differences, and helped us to identify potential partners and set regional priorities. The website planning process brought new insights into how to engage women's movements with ICT policy. The process of</p> | <p>conference/Local and Regional Information Society/Visegrad Group for Developing Information Society, April. Prague.</p> <ul style="list-style-type: none"> Participation in the APC South Asia Policy Workshop in Nepal. <p>Integrating gender perspectives in National ICT policy processes</p> <ul style="list-style-type: none"> Implementation of Policy advocacy project for Uganda in partnership with WOUGNET. Participation in the development of the paper on gender and ICT issues in the Philippines by the Foundation for Media Alternative (FMA). The paper is specifically addresses the Philippine Commission on ICT (CICT), towards specific recommendations for ICT policies and programmes that address gender equality issues. <p>GenderIT Policy portal</p> |

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| | | | | <p>content development and classification has also appeared to be useful exercise in analysing various ICT policy issues from gender perspective, and to sharpen advocacy language.</p> <p>Launch of Gender and ICT policy portal: The website was launched in two phases. The first phase was launched during 10-year review of the implementation of the Beijing Platform for Action (BPFA) at the Commission on the Status of Women Meeting in March 2005 www.genderit.org/en/index.shtml?w=a&x=91220 The second phase focused on the designing of blogging module and the incorporation of feedback from the main targets groups. The second launch took place at the second phase of World Summit on the Information Society in Tunisia in November 2005.</p> <p>Content Development of the Portal: The main features of the Gender and ICT Policy monitor site are news, archive of existing resources on gender and ICT issues, directory of key gender and ICT policy actors, calendar of events and a glossary. More than 90 original articles have been produced for the site and over 300 items have been collected, classified, annotated and uploaded to Gender and ICT policy resources archive. A genderIT team covered the third WSIS PrepCom in Geneva in September 2005 and the Summit in Tunis</p> | <ul style="list-style-type: none"> • Launch of the Spanish site and developing content in other languages. • Continuing coverage of events and production of features and articles that provide a gender perspective on ICT issues and provides voice to women. <p>Issues papers</p> <ul style="list-style-type: none"> • Development of four issues papers, topics to be determined in March 2006 at WNSP planning meeting during APC staff meeting. • Themes under discussion for 2006 issue papers include: Women's issues and gender perspectives in open content, open access and open source; and, ICT and women in armed conflict. |

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| | | | | <p>and produced a daily blog that monitored gender content during the event and presented opinions and a gender perspective on the issues being taken up.</p> <p><i>Partnership and alliance building.</i> The APC WNSP team received numerous invitations to present GenderIT.org project at a number of civil society conferences and workshops, This led to linkages with other IC4D and women's groups. the number of articles and postings about GenderIT.org project has been featured in various blogs, magazines, electronic bulletins and public electronic lists, e.g. the Hindu Sunday Magazine of popular India's national newspaper. GenderIT.org is also referenced as recommended resource in websites such as UNECE, European communication platform FemCities, or the official WSIS site. Increased accessible and visible content on GICT policy in more languages and reflecting regional diversity.</p> <p>The issue of language diversity of the content brought in political aspects (e.g. to which languages will be content translated and why to exclude others), as well as technical and financial limitations. To monitor gender and ICT policy on national and regional level the team of regional content editors was hired. However the editor for Arab countries resigned, and since then we have real difficulties to fill this</p> | |

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| | | | | <p>position by a suitable candidate understanding gender and ICT policy issues, and familiar with a grasp of women's activism in this region.</p> <p>www.boell.de/de/04_thema/3523.html, www.awid.org/forum/plenary_reports.htm, www.wtci.org/CWIT/WomenandICT_CreatingGlobalTransformation.htm, www.hindu.com/mag/2005/12/11/stories/2005121100280400.htm, www.unece.org/oes/gender/G&ICT.htm, www.femcities.at/004/Portraits?iid=2126, www.itu.int/wsis/documents/background.asp?lang=en&theme=g</p> <p>C. Issue Papers</p> <p>WNSP has completed work on the three issues papers. These issues papers are meant to open up discussion and deepen research on critical gender and ICT issues. The papers have been distributed widely and presented in several forums this year. They are also being used as advocacy tools by WNSP members and the women's movement and have been well received.</p> <p><i>Digital Dangers: Information and Communication Technologies and Trafficking in Women</i> Eng: www.genderit.org/en/index.shtml?w=r&x=91637 Esp: www.genderit.org/en/index.shtml?w=r&x=91632 Fr: www.awid.org/publications/OccasionalPapers/spotlight6_fr.pdf</p> <p><i>Cultivating Violence Through Technology? Exploring the Connections between ICTs and Violence Against Women</i> http://www.genderit.org/upload/ad6d215b74e2a8613f0cf5</p> | |

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| | | | | <p>416c9f3865/VAW_ICT_V1_MARCH2005.pdf</p> <p>An on-line discussion on ICTs and Violence against Women was held in June 2005 to provide input into the final version. (see: http://www.genderit.org/en/index.shtml?apc=f--e--1&nocache=1)</p> <p>Also, the draft paper was presented in a panel at B+10 in NY.</p> <p><i>Paddling in Circles while the Waters Rise: Gender Issues in ICTs and Poverty Reduction</i> http://www.genderit.org/en/index.shtml?w=r&x=91782</p> | |
| | <p>1.2 Beijing + 10 Project Awareness workshops on GICT with women's movements</p> <p>Beijing + 10 regional assessment of Section J, following template, including ICT and Media</p> | <p>Beijing +10 process incorporating our agenda.</p> <p>Diversity of women's organisations and actors engaged in GICT issues and policies.</p> <p>More women are at least aware of ICT policy implications on their advocacy and networking, and on the lives of their constituencies.</p> | <p>Beijing +10 NGO assessment documents strongly reflect WNSP GICT advocacy position.</p> | <p>A. Regional B10 events Asia Pacific – APC WNSP Team participated in the B10 prep, covering events and drafting language for B10 around communications and ICTs. (See "Media and ICT Caucus Statement at the Asia Pacific High-level Meeting on Beijing +10": www.apcwomen.org/news/index.shtml?x=73487) UNECE Region, Geneva, December 12-15, 2004: 3 APC WNSP members attended and lobbied for Paragraph J prioritising. http://www.unece.org/oes/gender/beijing10.htm</p> <p>Beijing + 10 at the Commission for the Status on Women, March 2005 APC WNSP held two panels: VAW and Trafficking and Launch of Genderit.org See: http://www.apcwomen.org/b10</p> <p>Women's Media Pool Members and staff took part in the Women's</p> | <p>Commission on the Status of Women, New York, March 2006. Participate with a view to emphasising need to integrate gender and national ICT policy processes and MDG strategy and implementation.</p> |

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| | | | | <p>Media Pool coordinated by Radio Fire during CSW, with articles and documents to be widely distributed in journalist and media networks around the world. http://www.womensmediapool.org</p> <p>The APC WNSP was supposed to take the lead responsibility for WMP coverage and orientation around WSIS in 2005 however this did not happen as a result of a misunderstanding around cooperation between WNSP and FIRE.</p> <p>B. AWID Forum APC WNSP members from all over the world attended the AWID 10th Forum: How Does Change Happen? WNSP members blogged about the unique experience of being in Bangkok debating change with feminists from 120 countries. www.apcwomen.org/awid05/index.htm http://www.awid.org/forum/plenary_reports.htm</p> <p>C. Gender and ICT workshop during the 10th Feminist Encounter held in Serra Negra, Sao Paolo, Brazil. October. http://www.apcwomen.org/news/index.shtml?x=91892</p> | |
| | <p>1.3 WSIS follow-up Thematic follow-up on gender</p> <p>Promote GICT agenda</p> | <p>WNSP GICT agenda in all APC Communications & Information Policy Programme (CIPP) work (WSIS portals, CRIS campaign).</p> | <p>WNSP advocacy work reflected on other websites and portals (WSIS, CRIS campaign, rights-based NGOs/CSOs).</p> <p>WNSP advocacy work reflected in ICT for development</p> | <p>A. Regional Events on WSIS Participation of WNSP members in regional events to produce documents and declarations, intervene in panels and sessions, together with other women's organisations, social movements and the CRIS campaign. This participation has been a key factor in getting some gender recognition in official documents. A partial</p> | <ul style="list-style-type: none"> • Participaton in WSIS follow up meeting in Geneva, February 24 2006 (through Willie Currie of APC's policy programme) |

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| | | | publications, newsletters. | <p>listing of events can be found below. (see 2004-2005 report on Gender and ICT Policy advocacy on the intranet: http://intranet.apc.org/programmes/wnsf Bangalore: Gender Perspectives on the Information Society - South Asia Pre-WSIS Seminar - 18th-19th April 2005, organised by IT for Change. www.itforchange.net/WSIS/gis/gender_info_society.php</p> <p>Tehran, Iran: High Level Asia-Pacific Conference for the World Summit on the Information Society, Tehran, The Islamic Republic of Iran (31 May - 2 June,2005) http://www.unescap.org/icstd/events/WSIS_2nd_Phase/tehran_conf.asp</p> <p>South Asian WSIS Consultation (Dhaka) http://www.bytesforall.net/index_html/dhaka_consultation; http://igov.apdip.net/news/ordig_dhaka; www.itforchange.net/WSIS/regional_consultation.php</p> <p>LAC Regional PrepCom, Rio de Janeiro (see opinion article: Lobbying for an Inclusive Information Society http://www.apcwomen.org/news/index.shtml?x=91495</p> <p>Asian Civil Society Forum (ACSF) in Bangkok, Thailand: panel, "Communication Rights: WSIS and Beyond" www.acsf.info and a presentation on gender and ICT issues.</p> <p>B. Gender Caucus WNSP has members in the multi-stakeholder gender caucus and decided to work with the GC to highlight gender and ICT issues during WSIS. WNSP participation in the GC includes: Participating in electronic</p> | |

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| | | | | <p>discussion on WSIS issues: MDGs, WSIS implementation, Financing, Internet governance. Also, WNSP LAC participation in the meeting of the Gender Caucus, Latin American and Caribbean Chapter. in Buenos Aires</p> <p>C. Prepcom III and WSIS Phase 2 Geneva and Tunis : In both events WNSP provided coverage and visibility of gender issues and gender analysis of policy discussions through coverage in the GenderIT portal. WNSP also participated in the direct advocacy work in the multi-stakeholder gender caucus for WSIS. http://www.genderit.org/en/index.shtml?apc=f-e--1</p> <p>Other WSIS-related activities: Participation in the LAC Coalition for Communications Rights, the LAC Preparatory seminar for Tunis Summit, Costa Rica, organised by Radio Fire, September 2005. WNSP LAC in charge of session on gender and ICT policies and a session on GEM framework and participating in production of final declaration with inputs towards Tunisia and the conference on “ Women claiming the information society” held in Berlin just prior to Prepcom III in September 2005. www.apcwomen.org/news/index.shtml?x=91495.</p> | |
| <p>KRA 2. <i>ICT policy and gender policy of governments,</i></p> | <p>2.1 GICT Policy Project National ICT Policy – interconnection</p> | <p>ICT advocates promoting gender</p> | <p>Online content at key GICT and/or ICT for development</p> | <p>A. National ICT Policy Processes</p> <p>Indonesia: Engendering Rural Information Systems. WNSP Coordinator Chat Ramilo</p> | <p>National ICT Policy Processes</p> <ul style="list-style-type: none"> • Implementation of “Engendering the Uganda National ICT Policy Processes” |

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| <p><i>donors and international agencies influenced with a GICT agenda on an international, regional, and national level.</i></p> <p>Geographical Region: Kenya, Philippines, Africa, Central & Eastern Europe (CEE) Latin America and the Caribbean (LAC)</p> <p><u>APC: 2, 3 & B</u> <u>TMF: 4 & 7</u></p> | <p>with CRIS, CATIA, WSIS Research guidelines and Templates for websites</p> <p>Research on trends in development solutions in ICT that affect gender</p> | <p>Increased accessible and visible content on GICT policy (language and style)</p> <p>Inclusion of gender in ICT policies</p> | <p>websites</p> <p>Research findings cited in advocacy position papers, ICT for development (ICT4D) documents, development policy documents of donors, international agencies, governments, etc.</p> <p>Number of requests and diversity of type of individuals/organisations who request for research and tools developed.</p> | <p>hired as gender and ICT consultant by World Bank in Indonesia for a study on integrating gender in rural ICT development. A report has been published of this field study.</p> <p>Uganda: Wougnet: APC is supporting an advocacy project on gender and national ICT policies in Uganda.</p> <p>Cambodia: Chat Ramilo was hired as a consultant to integrate a gender component in a two-year ICT policy project for Cambodia</p> <p>CRIS Campaign: WNSP developed a gender framework for the CRIS research on communication rights.</p> <p>B. Research on trends in development solutions in ICT that affect gender (<i>see also Issue papers in KRA 1</i>)</p> <p>“Mainstreaming Gender at the e-Governance Academy in Estonia: Options to Integrate Gender Considerations in Capacity Building Programs”</p> <p>E- Primer for Asia Pacific Development Information Programme (APDIP) http://www.apdip.net/projects/e-primers/prodoc</p> <p>The Role of Information and Communication Technologies in the Development of African Women http://www.apcafricawomen.org/paper.html</p> <p>APC LAC Monitor and PARM LAC work together in a research project on Gender and ICT National Policies in LAC</p> | <p>in partnership with WOUNGNET.</p> <ul style="list-style-type: none"> • Gender and ICT Awards 2007: Planning and Fundraising for 2007 Awards that will focus on Preventing Violence Against Women through the Use of ICTs • South Asia policy consultation, Bangkok April 2006 – to be followed by national gender ICT policy awareness raising in at least three countries out of India, Sri Lanka, Bangladesh, Nepal, and Pakistan. • Participation in the Grace Hopper Conference (organised by Anita Borg Institute) to present GEM and IC4D and gender and communication rights in relation to VAW. • LAC research on gender and ICT policy in several countries. A collaboration between CIPP and WNSP. • Inclusion of a gender and ICT policy session in WALC 2006 to be held in Ecuador |

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| | | | | <p>UNDP/UNIFEM: Bridging the Gender Digital Divide: A Report on Gender and ICT in CEE and the CIS. http://web.undp.sk/uploads/Gender%20and%20ICT%20reg_rep_eng.pdf</p> <p>C. Policy Training Inclusion of gender component in CATIA training workshops and inclusion of women's organizations in CATIA training; AAW member participated WALC 2005 Track on Internet and Society in LAC, using the ICT policy training curriculum, in collaboration with CIPP Programme in LAC region. Positive collaboration with APC LAC Monitor to achieve objectives and build a stronger APC presence in the regions</p> <p>D. Partnerships Global Knowledge Partnership: APC jointly sponsored the Gender and ICT Awards on two occasions, and GKP is committed to using GEM in the projects that it funds and in its membership. In 2004, APC WNSP formally accepted becoming the focal point in GKP on gender. http://www.globalknowledge.org</p> <p>Three winners of the Gender and ICT Awards were awarded (US8,000 and 3,500) for ICT initiatives that contribute to women's economic empowerment and poverty reduction. The awards were announced through knowledge sharing workshops at the AWID forum in Bangkok in October and at</p> | |

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| | | | | <p>the GKP pavilion during WSIS in Tunis in November. http://www.genderawards.net/</p> <p>Anita Borg Institute: after winning the Anita Borg prize in 2004, a team of WNSP representatives met with the institute to explore a graduate study program on gender and ICT with the APC WNSP and a mentoring programme.</p> | |
| | <p>2.2 Beijing + 10 Project</p> <p>Policy dialogues with specific stakeholders – decision-makers, donors</p> | <p>Beijing +10 process incorporating our agenda.</p> <p>Donors and international agencies taking up GICT policy issues.</p> <p>Where donors/ international agencies have GICT policy ensure they have monitoring and implementation strategies in place (<i>real gender mainstreaming.</i>)</p> | <p>List of participants to dialogue.</p> <p>Key action items on GICT identified by decision-makers, donors in dialogue outcome.</p> | <p>A. UNDAW Paper on Gender and ICTs WNSP Coordinator Chat Ramilo was hired as a consultant to write UNDAW's Women and Beyond Publication issue on Gender and ICTs.</p> <p>B. UNDAW Africa Africa Workshops with national machineries. Namibia 2004 and Ethiopia 2005. Participation in the final workshop, September 2005. Africa AAW Coordinator Jenny Radloff was hired as a consultant to this capacity-building process in five regions in Africa, which began in 2004. Carried out in conjunction with Women'sNet, the events involved ICT training to deepen national machineries understanding of gender and ICT policy issues and develop the hands-on skills capacity of participants. Addis Ababa. The final capacity-building workshop for women's national machineries in five African regions sought to deepen their understanding of gender and ICT policy issues and develop the hands-on skills</p> | <p>See above section on Commission on the Status on Women</p> |

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| | | | | <p>capacity of participants. September.</p> <p>http://www.un.org/womenwatch/daw/meetings/workshop/natmach-ict04/namibia-apr04.htm for initial workshop results)</p> <p>C. Poverty Reduction Forums with GKP and SDC http://www.apc.org/english/news/index.shtml?x=29756</p> | |
| <p><i>KRA 3, WNSP members have increased technical skills, are networking with more women technicians, and are shaping ICT tools for women.</i></p> <p>Geographical Region: <i>Globally Asia Africa</i></p> <p><u>APC: 1, 3 & B</u> <u>TMF: 3 & 7</u></p> | <p>3.1 Development of appropriate and innovative tools and applications</p> <p>Digitisation of MMTK module</p> <p>“She Blogs” software</p> <p>Private and secure on-line communication MMTK module</p> <p>On-line campaigning tool for women’s organisations with Action Apps</p> | <p>More technical capacity in WNSP women</p> <p>Increased number of women ‘techies’</p> <p>Active and large network of women trainers</p> <p>WNSP members at APC trainings</p> <p>More women shaping and developing tools for women.</p> | <p>Feedback/evaluation from WNSP members who gain new skills and/or knowledge.</p> <p>Feedback/evaluation from WNSP members who gain new skills and/or knowledge.</p> <p>Tools and applications developed</p> <p>Subscription to online working spaces related to tools and application development.</p> <p>Composition/profile of work teams tasked to develop tools and applications.</p> | <p>A. Capacity building and increased use of Action App/Free software</p> <p>Action Apps site manager used in building the multi-lingual genderit.org clearing house, and provides the basis for backend development of WNSP global and regional sites. WNSP is using action apps in: Gender and ICT Awards site and for the following sites: AAW; APCWOMEN; GEM; Genderit.org; GenARDIS awards administration (uploading of 310 applications captured in one space for Judges selection).</p> <p>There is interest in the use of AA outside of the network (WITT) and as a source of income for individual network members: Women’sNet and WomensHub building websites for other organisations. Women’sNet uses AA for their website and for sites which they build and host as well as for projects they develop such as DIMITRA workshop and FOSS-SADC camp for women.</p> <p>Women’s ISP: possibilities of being able to offer AA through our own server to women’s</p> | |

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| | | | | <p>organisations / networks</p> <p>B. “She Blogs” software Based on Action Apps, currently under development, to be incorporated into genderit.org and other WNSP sites when available.</p> | |
| <p>KRA 4. <i>Women and their organisations aware of and trained in the use of affordable, appropriate, and innovative tools and applications in order to strengthen their networks and raise the profile of content produced by women.</i></p> <p>Geographical Region: <i>Globally Regionally (Southern Africa: Women’sNet, APC Africa</i></p> | <p>4.1 Free and Open Source Software (FOSS) Solutions for Women Awareness raising in WNSP and Women’s organisations</p> <p>Skills building of women technicians</p> <p>FOSS camps in all regions (Women’sNet in June 2004)</p> <p>Inventory of appropriate tools</p> | <p>More women aware of FOSS issues</p> <p>More women using FOSS applications</p> <p>More women using action apps.</p> <p>Increased women’s content on line.</p> | <p>News shared by women regarding online content published by them using FOSS tools and applications.</p> <p>Demand for action apps. training.</p> <p>Inventory listing of FOSS-type tools and applications.</p> <p>News shared by women’s organisations and organisations which are women-centred, on the conversion of operating systems to FOSS.</p> | <p>A. Open Source Camps Asia Source: 6 women out of the 30 women participants from the WNSP and WENT; WNSP and APC member Women’sHub’s Pi Villanueva was a facilitator; Gender and FLOSS session handled by WNSP. (Asia Source: http://www.tacticaltech.org/asiasource Gender and F/LOSS Session at the Asia Source: http://wiki.asiasource.tacticaltech.org/cgi-bin/wiki.pl?FLOSSAdvocacyandFLOSSGender</p> <p>B. Advocacy Dev WNSP members participated in AdvocacyDev II and Eclectic Tech Carnival http://www.aspirationtech.org/node/107?PHPSESSID=9a56642816042069b73d68d53c307542, http://eclectictechcarnival.org/</p> <p>B. FOSS Migration Open Office and Mozilla almost everyone on staff and encouraged in WNSP membership; Linux</p> | |

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| <p><i>Women)</i></p> <p><u>APC: 1, 3 & B</u> <u>TMF: 1, 3, 6 & 7</u></p> | | | | <p>migration (2 staff) WomensNet's FOSS-SADC Training AAW contributed to workshop through funding of 2 AAW members. WNSP members offered South-South collaboration and ran technical track and gave input in technology planning. As a result, five women joined as AAW members. Two AAW members were inspired to start Linux Chix Africa www.africalinuxchix.org</p> <p>C. WENT Africa 2005 22 women participants from 12 African countries, 4 participants and 1 facilitator – Women from Kenya, Malawi, Nigeria, Uganda, Cameroon, Zambia, Sudan, Cameroon, South Africa, Zimbabwe, Ghana and Senegal. Trained in Technology planning, Linux installation and administration and various FOSS tools. http://www.apc.org/english/news/index.shtm?x=2864910, http://wentafrica.blogspot.com/, http://www.apcafricawomen.org/went2005, http://www.flickr.com/photos/wentafrica2005/</p> <ul style="list-style-type: none"> • Africa Source: AAW will participate in Africa Source II, January 2006 and fund member participation. | |

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| | | | | <ul style="list-style-type: none"> • A broad training programme is being developed by APC WNSP, a priority for the remaining action plan period, emphasizing F/LOSS and wireless but other areas as well, including development of strategic partnerships with organisations conducting training for women (i.e., WITT, WALC, Gender Changers) to identify training opportunities. • Participation in national, regional and international events. • Contribution to the Programs and Applications for NGOs (PANGO) project by the Institute for Popular Democracy in the Philippines. The project aims to develop a bootable CD that contains a collection of Open Source productivity tools for NGOs. • Continued use of Open Source software in the development of WNSP | |

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| | | | | website and in the day-to-day operations of the staff. | |
| | <p>4.2 WENT (Women's Electronic Network Training)</p> <p>Focus: Train the trainers; APC ActionApps; Digitisation</p> <p>Regional and national: WENT Francophone Africa, WENT Pacific, WENT LAC; WENT Indonesia</p> <p>Materials development</p> | <p>More women trained in FOSS-based tools and applications.</p> <p>More women trained using gender-perspective delivery approaches and content design.</p> | <p>List of participants</p> <p>Communication expressing demand from region for trainings</p> <p>Communication expressing demand from sub-regions for trainings</p> <p>Communication expressing demand from countries for trainings</p> <p>Training materials developed.</p> | <p>A. Wireless Workshops – Africa The WNSP is benefiting from its involvement in APC's Strategic Use and Capacity Building Programme's Wireless Project in Africa. Six APC Africa Women members participated in the September 2005 Wireless workshop held in South Africa. The fact that 6 AAW members were selected means potential for Wireless for Women (WfW) training in Africa and a significant contribution to WNSP's WfW training.</p> <p>Wireless training materials are being examined from a gender perspective to see how to adapt to the WfW proposal being developed by the WNSP.</p> <p>B. Wireless Workshops – LAC PARM LAC sponsored two scholarships for women technicians to participate in the wireless networking workshop in WALC2005. See article on TAU member's participation: http://www.apc.org/english/news/index.shtml?x=957720</p> <p>WNSP LAC regional coordinator and three members participate in the discussion list for the Wireless Workshops in LAC. PARM LAC has offered its contribution to these workshops (4) that will take place in a two-year period in 4 LAC regions: Andean, Brazil, Mesoamerica and Southern Cone; women trained at WALC are possible trainers for</p> | <p>Wireless Training for Women</p> <ul style="list-style-type: none"> WNSP is developing a proposal on wireless for women, with a different approach from the existing SU&CB workshops. The training will target women who can use this technology strategically (for rural women empowering, poverty reduction) but may not necessarily be technicians. Therefore, the training is going to be focused on wireless network planning (to be able to make informed decision on budget, technology selection, contracting, etc.) and maintenance. |

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| | | | | <p>WNSP and for LAC proposal.</p> <p>Other training initiatives included: Participation in the Secure Online Communications workshop in Philippines in May 2005 as part of the logistics team. Interest in developing the private and secure on-line communication MMTK module for women's trainings, especially in violence against women. PARM Coordinator translated to Spanish of the MMTK module on Violence against Women in War Conflicts APC LAC Monitor and PARM LAC collaborated as trainers for Internet and Society Track in WALC 2005.</p> <p>See previous section on FOSS for report on WENT – Women's Electronic Networking Training - in Africa in December 2005.</p> | |
| <p>KRA5. <i>The effective application of the Gender Evaluation Methodology for ICT Initiatives (GEM) by ICT practitioners, donor agencies and international organisations.</i></p> | <p>5.1 GEM Tool Publication of revised tool – printed and CD format</p> <p>Revision of website - On-line tool – interaction, innovation</p> <p>Specialisation and quick assessment</p> <p>5.2 GEM</p> | <p>Easy access to tools, support, information, results</p> <p>Consolidated GEM practitioners network</p> | <p>Publication (print/CD).</p> <p>Website</p> <p>Communication expressing demand in the use of GEM</p> <p>New communication sharing experiences + lessons learned.</p> <p>Communication requesting</p> | <p>A. GEM publication Published in English. Spanish and French translation is being completed and Portuguese translation is finished. English distributed in Tunis at the WSIS Summit. The book includes a CD. http://www.apcwomen.org/gem</p> <p>APC member Zamirnet is currently translating the GEM tool in Croatian http://www.apcwomen.org/gem/home.htm</p> <p>B. GEM practitioners network</p> | <ul style="list-style-type: none"> • A GEM II project will be developed in partnership with IDRC. • Seeking support for a GEM proposal for Arab region. • Production of GEM Manual in Spanish and French. • APC WNSP is also collaborating with telecenter.org (IDRC-based) |

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| <p>Geographical Region: <i>Globally</i> <i>Regionally</i></p> <p><u>APC: 1, 3 & B</u> <u>TMF: 3 & 7</u></p> | <p>Practitioners Network</p> <p>GEM Trainers workshop in Rio</p> <p>Practitioners section in website</p> <p>Spaces for interaction and support</p> | | <p>support/advice in the use of GEM tool.</p> <p>List of participants</p> <p>List of identified resource persons/advisors in GEM.</p> | <p>GEM Practitioners section on GEM website was created. It is the knowledge-sharing component of the GEM websitespace for GEM users containing the profiles of GEM testers and projects, analyses of lessons learned, and recommended gender evaluation resources. There is a need to strengthen the Practitioners space for interaction and the online support process for anyone using GEM.</p> <p>http://www.apcwomen.org/gem/practitioners</p> | <p>project)to develop a gendered evaluation methodology for Telecenters.</p> |
| | <p>5.3 GEM Services/Consultancy</p> <p>On the ground project consultancies</p> <p>Development of services</p> | <p>Consultancies offered in evaluating extent of gender mainstreaming in projects/programmes.</p> | <p>Communication expressing offer of consultancies.</p> | <p>C. GEM consultancies</p> <p>Engendering the E-governance Academy UNDP Project, Estonia: GEM methodology was applied to the E-governance Academy to identify and provide practical recommendations on how to consider and integrate gender in the specific context of the eGA, and the existing curriculum. (completed late 2004)</p> <p>Consultancy for the Global Knowledge Partnership (GKP) 2004 Seed Grants and Small Initiatives Projects (SGSIP): APC WNSP was assigned to work with 10 Seed Grantees with the application of GEM and the incorporation of gender in their project design and final reports. Full report available at: http://intranet.apc.org/projects/gem</p> <p>Application of Gender and ICTs Evaluation Methodology (GEM) to the program of Women's Information Technology Transfer</p> | <ul style="list-style-type: none"> GEM Consultancy with the GKP Youth and Social Enterprise Initiativee (YSEI) for their grantees. |

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| | | | | (WITT): APC WNSP was requested to develop a joint proposal with WITT on the application of GEM as the planning tool to ensure that needs of women in CEE, the beneficiaries of WITT, are well mapped and targeted, and to assist with activity planning, development of a monitoring and evaluation system (the proposal was not supported by donor agency) | |
| | 5.4 GEM Advocacy GEM for donors/ international agencies | Use by donors Increase in funding of GICT projects. | Members' feedback/news on donor interaction on GEM. Members' feedback/news on funding of GICT projects. | D. GEM advocacy A global report on the findings of using GEM evaluations was produced and widely distributed in print. http://www.apcwomen.org/gem/practitioners/findings/global.htm | <ul style="list-style-type: none"> APC is working on the BCO impact assessment process and ensuring that gender is considered in the BCO impact study. |
| | 5.5 GEM – Gender Evaluation Methodology Workshops GKP TAU (Argentina) Francophone Africa Zamirnet (Croatia) Regional: how to use and analyse and use results? | Use of tool by diverse initiatives | List of participants Participants' feedback/news on use and application of GEM. | E. GKP workshop in Cairo, May 2005 The workshop was initiated as one of the components of the consultancy agreement between GKP and APC WNSP, and as a concurrent activity with the 2005 GKP AGM. The main objective of the workshop to provide 30 selected participants (7 males and 28 females) with the opportunity to exchange experiences, insight and knowledge in gender and ICT issues. Workshop focussed on gender analysis, gender and ICT issues, gender and ICT indicators, and incorporating evaluation learnings in our work, Full report on Cairo workshop (with selection criteria, learning outcomes and evaluations) available at: http://intranet.apc.org/projects/gem . News article | <ul style="list-style-type: none"> GEM workshop in Delhi, India, April 2006 GEM Workshop in Brazil with Rede Muher will be held in 2006 (date yet to be finalised). |

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| | | | | <p>with participant interviews: GEM sparkles among IT4D practitioners in Cairo at: http://www.apcwomen.org/news/index.shtml?x=91504</p> <p>Other workshops Workshop on women's empowerment through ICT: Pre-WSIS regional meeting for Middle East and Western Asia, August 2005, Kish Island, Iran: The conference was cancelled day prior the workshop by local authorities. GEM workshop in Sarajevo organized by Unimondo/OneWorld SEE: APC WNSP provided the online support.</p> <p>Session on GEM framework, Pre-Tunis seminar in Costa Rica in September 2005, organised by Radio Fire</p> <p>GEM Workshop for The Network Towards Unity for Health in November 2005. www.the-networktufh.org/conference/programme.asp</p> | |
| <p>KRA 6 <i>An engaged global WNSP network with an expanded and strengthened membership base in our priority regions and with increased capacity in developing and implementing</i></p> | <p>6.1 Developing and implementing a communications strategy</p> <p>WNSP profiling, GICT Awards, current informative and relevant WNSP website and member intranet, activity and issue</p> | <p>Increased participation from more WNSP members</p> <p>More member interaction between members: inter-regionally, thematically.</p> <p>Increased membership in CEE and Middle East</p> | <p>Websites (APC WNSP website, project websites, APC website)</p> <p>E-mail lists</p> <p>APC newsletters</p> <p>Intranet</p> | <p>A. WNSP communications</p> <p>A half-time communications manager was hired in January 2005 (Erika Smith) to address the lack of a planned, coherent WNSP communications strategy internally with the APC and WNSP member community and externally, evidenced by a multitude of project websites and lack of news coverage of WNSP events and analysis. Initial exploration and surveys of WNSP communications needs took place in October and November of 2004, in preparation for</p> | <ul style="list-style-type: none"> • Redesigning global and regional sites of WNSP based on results of communications workshops. • Launch Genderit portal in Spanish and Portuguese (mid year 2006) |

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| <p><i>a sustainability strategies.</i></p> <p>Sustainable = Resourced, capable, services, finances, effective management.</p> <p>Geographical Region: <i>Globally Regionally, with special priority on Latin America Asia-Pacific Africa CEE Middle East</i></p> <p><u>APC: 1, 3 & B</u> <u>TMF: 3 & 7</u></p> | <p>newsletter for WNSP and friends, features in APCNews/ APCNoticias</p> | <p>Accessible, transparent, effective network</p> <p>Responsiveness to members (members needs known and satisfied).</p> | | <p>the Genderit.org planning workshop.</p> <p>B. Communications Strategy Workshop A three day workshop helped map out creative strategies, including objectives, audience and some messaging work for existing and planned WNSP websites. Global site: www.apcwomen.org English with Spanish content, APC Africa Women: www.apcafricawomen.org English and French, GEM: www.apcwomen.org/gem English and Spanish, Genderit.org: www.genderit.org English, Gender ICT Awards: www.genderawards.net Women's Electronic Network Training: www.i-went.net</p> <p>Common and differentiated communications needs, content and functionality were explored. WNSP members from all regions participated in existing site feedback and regional representatives were selected to ensure member (and not only staff) input into communications conceptualisation – members from LAC, CEE, Africa and Asia Pacific region participated in the workshop in addition to WNSP staff. The workshop laid the groundwork for a global site revamp, editorial planning, and the next phase of regional website design and development. The WNSP is accompanied in this process by Nani Buntarian, AP WNSP member, designer, and advertising expert.</p> <p>C. WNSP Core Messaging and Comms</p> | |

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| | | | | <p>Meeting: Bangkok Taking advantage of WNSP participation in the AWID Forum in Bangkok in October 2005, members and staff once again gathered with the communications consultant to hammer out WNSP core messaging and finalize website decisions based on feedback. Results will guide future images, slogans, and brochures used by the WNSP, as well as feed into the global website revamp and regional website creation.</p> <p>D. WNSP News and Editor In combination with Genderit.org content producers, WNSP has been able to produce regular news coverage of WNSP events and issues in its websites and APC News. The WNSP is also a member of the newly formed Women's Media Pool, which permits broad women's movement and alternative media coverage of events, broadening WNSP's news impact. WNSP is in charge of the WSIS section and process in WMP and is planning live coverage of different WSIS-related events.</p> <p>The APC WNSP is working with a part-time editor to tighten editorial planning and polish WNSP publications, aiming at bi-weekly or monthly content development.</p> <p>E. Internal communications APC WNSP staff have an internal wiki for</p> | |

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| | | | | <p>coordination, and facilitating feedback. All Team members are comfortable with wiki use and actively maintain this staff workspace, facilitating APC and WNSP intranet maintenance. The WNSP intranet is in also under revision, to update it and add new functionality to allow for easier updating.</p> | |
| | <p>6.3 Business plan development and implementation Orientation package and process for WNSP members</p> | <p>Accessible, transparent, effective information.</p> | <p>Business plan Orientation package</p> | <p>F. WNSP Europe: new region WNSP members in the European region, including CEE and CIS, opted to form a regional network to address their needs in a more focused fashion. Many regional plans and proposals are underway, from training, to mentoring, to policy research.</p> <p>G. WNSP Member Participation Regional lists are more active than the global “apcwomen-meet” list. Issues and activities are specific and elicit active participation.</p> <p>Recent face-to-face events have further encouraged membership’s online involvement: Rio Forum in 2004 brought together LAC members and they’ve been working on joint proposals with the WNSP as well as inter-member cooperation. Modemmujer, is planning regional activity with the idea of hosting a WNSP regional meeting to minimise costs.</p> <p>Trainings in Africa have encouraged member collaboration: AAW members united to</p> | |

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| | | | | <p>present a proposal on a GEM training for WSIS Gender Caucus members in Africa; the Women'sNet FOSS training inspired two participants to create Africa Linux Chix . They will be the trainers responsible for the upcoming WENT workshop on FOSS.</p> <p>Issue papers sparked debate and encouraged members to share opinions and other research and resources. Communications Strategy plans are aimed at full incorporation of member perspective, both face-to-face and online.</p> <p>The re-opening of the WNSP @ WSIS list has generated a great deal of interest. However, members with an active voice are currently a (robust) minority and this must be addressed. Increased information circulation and access, face-to-face possibilities, and new and useful tools ARE creating a response, but it must be deepened, based on further exploration of member needs.</p> <p>Gender and ICT advocates in contact with WNSP frequently express interest in WNSP membership; WNSP continues to attract new members as an action-oriented network.</p> | |
| | 6.4 Fundraising | 10% of core work financed by consultancies and services in the first year and 30% in the second year. | Communication or records on consultancy offers and acceptance. Bids by APC for | <p>A. Consultancies The WNSP has received several requests for consultancies, based on the increasing profile of WNSP work due to GEM findings and gender and ICT advocacy. Many were</p> | <ul style="list-style-type: none"> • GEM Consultancy for the GKP Youth and Social Enterprise Initiative. • Collaborating with IDRC for |

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| | | | consultancies. | outlined above. Agencies that contracted APC WNSP include: World Bank, UNDAW, GKP, Estonia E-Academy, Indonesia B. Core funding Substantive support for gender/WNSP in APC core funding; HIVOS for APC Africa Women, SDC and DGIS for the international programme. | GEM II. |
| <p>KRA 7 <i>Effective interaction with APC members and programmes</i></p> <p><u>APC: 1, 3 & B</u> <u>TMF: 3 & 7</u></p> | <p>7.1 Raise the profile of WNSP work and make it clear how APC members can participate in or support WNSP work</p> <p>Keep APC intranet updated.</p> <p>Regular newsletter on WNSP activities.</p> <p>Orientation to tools for members re GICT issues in their organisations + constituencies</p> <p>WNSP to encourage women at APC members to join WNSP</p> <p>Support specific</p> | <p>More APC members as members of WNSP</p> <p>Increased interaction with APC members – using materials, calling on us as resource people</p> <p>WNSP members invited to APC member activities.</p> | <p>Membership intranet</p> <p>E-mail discussion lists</p> <p>Online working spaces</p> <p>Invitations received from APC members</p> | <p>A. APC Members</p> <p>APC member interaction with the WNSP is increasing, in projects and active membership.</p> <p>WNSP Europe: 18 members, 6 of which are from APC: GreenNet, Pangea, ZaMirNet, BlueLink and Unimundo (Bosnia)</p> <p>APC Africa Women has 74 members, 5 APC members: Women'sNet, Wougnet, ALIN, Fantsuam Foundation, Arab Dev</p> <p>LAC (Latin America) has 25 members with active representation from Nodo Tau and Colnodo, though EcuaneX, and Laneta members receive the regional list.</p> <p>AP (Asia Pacific) has 23 members with 3 active APC members: c2o, FMA and Women'sHub</p> <p>Many APC members are included in WNSP lists but may not be active b/c of staff turnover. Several APC members are examining who to name (or renew) as a</p> | <ul style="list-style-type: none"> • APC Asia member meeting in April 2006 in Bangkok. WNSP will do outreach to members to support them in including a focus on women in their work. • WNSP to participate in key women's activities in 2006. WNSP participation in these events are geared towards increasing members' participation in WNSP events: • Grace Hopper Conference in San Diego, California (October 2006). WNSP plans to hold panels on gender and ICT issues from a development perspective. • KnowHow Conference (August 2006, Mexico). Planned activities include |

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| | member activities | | | <p>representative at this time (Strawberry Net, Green Spider, Jinbonet, JCANet, CEPES, EsLaRed).</p> <p>In some cases, membership in the WNSP has been a first contact with the APC and the impetus for applying for APC membership: i.e., WomensHub, Wougnet. The WNSP has invited members to activities in all of its regions, examples include: participation in GEM workshops, the GEM and Gender and ICT Policy forum in Rio de Janeiro, Brazil in 2004; conferences related to WSIS in 2005 (local governance conference in Turin, Italy; September prepcom; Berlin conference: "Women Claiming Information Society"), the AWID Forum in Bangkok; training opportunities; violence against women discussion list. Modemmujer)</p> <p>Research project on Gender and National ICT Policies in Latin America and the Caribbean. CIPP LAC, WNSP LAC members and coordinator have developed proposal (Valeria Betancourt, Dafne Sabanes Plou, Uca Silva, Graciela Selaimen)</p> <p>The WNSP welcomes any requests from members to support their work in any of our regions, as well as any recommendations for WNSP work directions.</p> <p>Of course, a lot of the APC membership has</p> | <p>panels on gender and ICT issues and FOSS training workshops for women.</p> <ul style="list-style-type: none"> • Increased gender integration into WALC 2006 (EsLaRed and other WALC collaborators). WALC is Latin America and the Caribbean's primary internet training event. It is coordinated by APC member in Venezuela, ESLARED. • Future plans with APC members include: • Collaboration with FMA research on gender and ICTs in the Philippines; • Pangea's project to prevent violence against women in Catalunya; • iLAC region rural women and ICTs project with APC and CEPES (Peru). |

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| | | | | <p>a strong gender component in their work, which we'd like to learn more about and promote with WNSP members and allies. For those members that do not, we would like to work with them more closely regarding introducing gender into their already existing activities, and in understanding gender and ICT issues in policy and training with different tools that the WNSP and others have developed.</p> <p>B. Integrating gender in APC programmes Interaction between APC Programmes is increasing. There is constant contact between CIPP and WNSP, especially LAC with the CIPP representative also forming part of WNSP membership. This has meant WNSP LAC and CIPP LAC collaboration in research, workshops, and proposals, most recently the WALC 2005 Track on Internet and Society, hosted by APC member EsLaRed.</p> <p>Regional internet rights portals, as well as some national sites, are using the Genderit.org portal. AAW has supported the CATIA process in Africa by identifying and even funding participants. Also, the CIPP programme has been asked to comment on WNSP issue papers offering insightful feedback.</p> <p>In the Strategic Use and Capacity Building</p> | |

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| | | | | <p>programme there has been notable collaboration in the wireless projects both in Africa and Latin America, where the WNSP has helped ensure women participants in workshops and proposal processes, and funded some participants for training. WNSP has been benefited by inclusion in SUCB training workshops. SUCB has encouraged the development of the WNSP's women and wireless proposal. APC and WNSP member WomensHub helped with logistics for the May 2005 Secure online Communications workshop held in the Philippines. AAW has taken on responsibility of the Harambee project.</p> <p>APC member and AAW member Women'sNet asked for AAW collaboration in it's FOSS - SADC workshop, and have collaborated together on the UNDAW e-networking strategy which includes a series of workshops, finalising in September 2005.</p> <p>Participation in each other's events and face to face regional meetings have been vital for members to get to know the WNSP staff and members and see possibilities for interaction.</p> <p>Regional WNSP coordinators' participation in the APC regional lists has also been an important point of interaction. The APC intranet http://intranet.apc.org/programmes/wnspl and 2005 <i>Inside APC</i> submissions</p> | |

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| | | | | <p>http://intranet.apc.org/collab/reports are also points of information exchange with APC members. WNSP was especially honoured to be asked to participate in the PANGEA (APC member in Spain) 10th anniversary celebration.</p> | |
| | <p>7.2 Review APC policies to include gender sensitivity training for APC members (crosscutting strategic priority B).</p> | <p>Increased GICT awareness in APC.</p> | <p>Requests by APC members for gender sensitivity training.</p> <p>APC policies</p> <p>List of participants reflecting APC members attendance at WNSP gender sensitivity trainings</p> | | <ul style="list-style-type: none"> • Gender sensitivity training plans for members still to be discussed. • Gender will be integrated into the mid-term implementation review of APC's strategic plan for 2004-8. |

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| Communications and Information Policy Programme | | | | | |
| <i>Goal: Build more inclusive ICT decision-making processes by facilitating civil society engagement through building their capacity and supporting advocacy, at national and international levels. Civil society inclusion in policy-making will lead to their involvement in implementing and monitoring policies, and ultimately to societies in which there is greater citizen participation.</i> | | | | | |
| <p>KRA 1: <i>Greater awareness by CSOs of ICT policy issues</i></p> <p>Geographical Region: Globally Regionally Nationally</p> <p>Where members, partners and programmes are active.</p> <p><u>APC: 1, 2, A & B</u> <u>TMF: 4 & 7</u></p> | <p>1.1 Develop the APC ICT Policy agenda</p> <p>Revise, regionalise the Internet Rights Charter (i.e., illustrate with regional examples, case studies)</p> <p>Develop position papers, articles on priority issues (2-3 per year)</p> | <p>Revised internet rights charter</p> <p>Position papers on priority issues</p> <p>Publication of position papers by APC and others (e.g., as book chapters, articles in publications, etc)</p> <p>Presentation of policy agenda in global, regional and national events</p> | <p>Revised internet rights charter, reflecting regional specificities</p> <p>Media coverage of APC's policy work, e.g., position papers, internet rights charter</p> | <ul style="list-style-type: none"> • No revision of internet rights charter; consideration of developing outline for a multistakeholder convention on the internet and universal human rights for the Internet Governance Forum • APC's recommendations to the WSIS on Internet Governance, November 2005: http://rights.apc.org/documents/apc_recommendations_ig_EN.pdf • Draft discussion paper on ICD policy framework • WSIS Discussion Paper: Mike Jensen, Interconnection Costs, September 2005 http://rights.apc.org/papers.shtml • Aspects of policy agenda presented at regional and global events – WSIS, UN ICT Task Force, Accra Prepcom, Dhaka Workshop, Rosario Workshop • Regular participation in electronic forums and community spaces (example, MYSTICA in LAC) • WSIS research ongoing : WSIS – Phase 2: the involvement and impact of developing countries • LAC Policy Monitor consultancy work for UNESCO for the development of guidelines for governments for the formulation of National Information | <ul style="list-style-type: none"> • Completion of WSIS Research: WSIS- Phase 2: the involvement and impact of developing countries, February/March 2006 • Completion of discussion paper on ICD policy framework and open access models, March 2006 • Update ICT Policy Handbook • Collaborative and Networked Approaches to Global Communications Policy Research and Reform Conference, Bellagio, February 2006 • SSRC/Oxford Internet Institute Meeting on Organisational Innovation, February 2006 • CPTech Access to Knowledge Conference, Washington DC, 10-14 April 2006 • Information Society Project Access to Knowledge Conference, New York, 21-23 April 2006 |

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| | | | | <p>Policies</p> <ul style="list-style-type: none"> Assessing Communication Rights: A Handbook, WSIS, Tunis, 14-18 November 2005 produced by CRIS. http://www.crisinfo.org/CRAFT Karen Banks: Summitry and strategies. What in the world is going on at the World Summit on the Information Society? Index On Censorship (Sep 05) http://www.eurozine.com/articles/2005-10-19-banks-en.html Anriette Esterhuysen: The right to development in MIT publication "Human Rights in the Global Information Society". Anriette Esterhuysen and Natasha Primo contributed articles to GKP publication 'Access, Empowerment & Governance - Creating a World of Equal Opportunities with ICT' http://www.globalknowledge.org/gkps_portal/view_file.cfm?fileid=3502 | |
| | <p>1.2 Content development Monthly/quarterly newsletters (bilingual); Ensure quality: revision of existing TOR/guidelines for articles, stories; develop editorial policy for</p> | <p>Publication of quality newsletters (website and printed for dissemination)</p> <p>Monitor's sites statistics and feedback (visits, pages, hits, downloads of documents, comments received)</p> | <p>Website statistics and feedback</p> <p>Media coverage of APC content</p> <p>Reprints of APC content by other organisations' publications</p> | <ul style="list-style-type: none"> Increased activity on Africa policy monitor after revamp in November 2004 Africa and LAC newsletters produced Analysis of statutes of Internet rights in LAC countries Articles written for magazines/publications | <ul style="list-style-type: none"> Develop content and information strategies for Africa, Asia and LAC ICT Policy Monitors post-WSIS Launch Asia ICT Policy Monitor, April 2006 Launch of new site with Balancing Act on Large-scale bandwidth and connectivity initiatives in Africa (SAT3 and EASSY) |

| APC Strategic Priorities & Crosscuts | Activities | Objectively verifiable indicators of achievement | Sources and means of verification | Implementation Progress January – December 2005 | Activity Plan 2006 |
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| | <p>monitors;</p> <p>Website development (bilingual)</p> <p>Develop ICT stories; Concepts; Glossary; Check lists</p> <p>Promote articles from other programmes and members;</p> <p>Research and develop position papers, articles, book chapters on priority issues and that reflect APC's value framework and ICT policy agenda</p> | <p>CIPP Mailing/discussion lists: # subscribers, # of lists, issues discussed and volume of exchange</p> <p>Number/type and source of requests for information (about CIPP, the monitors, publications etc)</p> <p>Invitations to events and types of events</p> <p>Evidence of a dynamic/interactive website and discussion fora</p> | <p>Participation at events to present papers, articles, research</p> | | |
| | <p>1.3 Content Dissemination and promotion</p> <p>Dissemination strategy: Websites; newsletters; events participation; publish in other venues;</p> | <p>Website content and usability</p> <p>Regional and thematic newsletters</p> <p>Participation at events</p> <p>APC and CIPP articles, papers, publications reprinted by others</p> | <p>Website statistics</p> <p>Feedback and comments on newsletters</p> <p>Number and type of events participated in APC and CIPP articles in external publications</p> | <ul style="list-style-type: none"> • Chakula and LAC Bulletin • Africa and LAC Policy Monitors http://africa.rights.apc.org http://lac.derechos.apc.org • No direct engagement of media to develop ICT focused information • E-Updates from Africa (every fortnight) • Updated newsletter from Latin America Site | <ul style="list-style-type: none"> • Ongoing dissemination through Africa, Asia, LAC ICT Policy Monitors |

| APC Strategic Priorities & Crosscuts | Activities | Objectively verifiable indicators of achievement | Sources and means of verification | Implementation Progress January – December 2005 | Activity Plan 2006 |
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| | <p>Engaging the media: to develop ICT focused information;</p> <p>Targeting off line communities with printed information, convene meetings, run workshops</p> | <p>APC and CIPP articles, papers in non-APC publications</p> <p>Increased media coverage of ICT stories</p> <p>Printed information developed for off-line communities Events for the un-connected</p> | <p>Engagement by off-line communities in ICT policy processes</p> <p>Evaluations of content and events organised</p> | <ul style="list-style-type: none"> • Launch of Francophone Africa ICT Policy Monitor site at WSIS http://afrique.droits.apc.org/ | |
| | <p>1.4 Facilitate ICT Policy Discussions (Series of - thematic/regional /national based discussions around priority issues)</p> <p>Develop surveys that identify most important ICT issues</p> <p>A discussion forum to address Sustainable development in the context of ICT policy (without taking into account cultural issues, such as language,</p> | <p>ICT policy discussions on priority issues/themes (at national level)</p> <p>A report on sustainable development in the context of ICT policy</p> | <p>Media coverage of events and reports disseminated</p> | <ul style="list-style-type: none"> • Africa: Online policy discussions on ICT policy priorities for Africa, internet governance and financing ICTD in January and August 2005 • LAC: policy discussion with Ecuadorian and Argentinean governments • South Asia WSIS consultation meeting in Dhaka, 2005 • Regional Workshop on ICT strategies for poverty reduction, convened by IICD and the SDC, developed in La Paz, Bolivia, August 2005 • Action plan for development of resources and portal. Commissioned paper on 'E-waste' rights.apc.org/documents/e-waste_EN.pdf | <ul style="list-style-type: none"> • Develop online policy discussions on issue of open access in Africa • APC Regional Consultation Meeting on ICT Policy in South Asia, Katmandu, April 2006 |

| APC Strategic Priorities & Crosscuts | Activities | Objectively verifiable indicators of achievement | Sources and means of verification | Implementation Progress January – December 2005 | Activity Plan 2006 |
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| | geographic location); financing ICT4D | | | | |
| | <p>1.5 Networking and Advocacy Events/Workshop s participation: make presentations (focus on priority issues, as in 1.1)</p> <p>Building stronger and more interconnected networks of ICT policy advocates</p> | <p>Number and diversity of organisations engaged in internet and communication rights advocacy work</p> <p>Presentations made at events/workshops</p> | <p>Established networks of ICT policy advocates</p> <p>Media coverage of APC and APC networks participation</p> <p>Participation and involvement of ICT policy advocates in actual campaigns and lobbying efforts</p> | <ul style="list-style-type: none"> • Catia Kenya workshops and events leading to National ICT Policy Workshop, Mombasa, June 2005 and approval of ICT Policy by Kenya government in January 2006 • Catia Ethiopia meetings of FOSS network (EFOSSNet) • Catia Nigeria engagement with government • Participation in African Civil Society meetings and processes • 3 networks established: Kenya ICT Action Network (KICTANet) ,Ethiopia FOSS network (EFOSSNet) and DRC (DMTIC) • Successful advocacy around Digital Solidarity Fund at Regional Africa PrepCom, Accra • Participation Regional Africa PrepCom, Accra, Ghana, February 2005 • Participation in Asia Pacific Regional PrepCom, Tehran, May 2005 • Workshop on Gender and ICT policy at World Social Forum in Brazil, 2005 • Organized Internet Governance panel within the CRIS event at WSF, Jan, 2005 • Media panel, Highway Africa conference Sept, 2005 | <ul style="list-style-type: none"> • Implement advocacy campaign on open access to EASSY, first phase February- April 2006 • Internet Governance Forum Consultation Meeting, London, 13 January 2006 • Post WSIS Consultations on the Internet Governance Forum and WSIS Implementation, Geneva, February 2006 • Internet Governance: the Way Forward, DIPLO, Malta, February 2006 |

| APC Strategic Priorities & Crosscuts | Activities | Objectively verifiable indicators of achievement | Sources and means of verification | Implementation Progress January – December 2005 | Activity Plan 2006 |
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| | | | | <ul style="list-style-type: none"> • Regional Workshop on ICT strategies for poverty reduction, convened by IICD and the SDC, developed in La Paz – Bolivia. The LAC Monitor team led the drafting group which developed the conclusions of the workshop. The conclusions were used by the SDC for a book launched during the WSIS II in Tunis: 'ICT and large-scale poverty reduction: Lessons from Asia, Africa, Latin America and the Caribbean'. 29 – 31 August 162.23.39.120/dezaweb/ressources/resource_en_25250.pdf • International Colloquy 'Democratization of Communications: from the MacBride report to the information society', developed in Santiago, Chile. The LAC Monitor team was invited to be part of the international speakers' team. 30 November and 2 -3 December www.periodismo.uchile.cl/coloquio/ • ICTs for the development of indigenous people, developed in Quito, Ecuador. The LAC Monitor was invited to facilitate the ICT policies related sessions. 7- 11 November nuevared.org/tallerindigena/ • Participation in "Affordable bandwidth" initiative of OSIWA | |

| APC Strategic Priorities & Crosscuts | Activities | Objectively verifiable indicators of achievement | Sources and means of verification | Implementation Progress January – December 2005 | Activity Plan 2006 |
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| <p>KRA 2: <i>Confident national and regional CSOs networks influencing ICT policy processes</i></p> <p>Geographical Region: Regionally <i>National level in CATIA countries, CRIS countries, WNSP focus countries, and countries with APC members.</i></p> <p><u>APC: 1, 2, 3 & B</u> <u>TMF: 4 & 7</u></p> | <p>2.1 Development of tools and resources Development of the ICT Policy curriculum</p> <p>Development of an Advocacy Tool Kit based on a locally identified communications rights issue (CRIS countries)</p> <p>SU&CB Online campaigning toolsets</p> <p>Checklists (gender, universal access, human rights, indices of democracy)</p> <p>WNSP Gender ICT tools/resources (framework) IR revised charter</p> | <p>Development of accessible, quality tools and resources</p> <p>All stakeholders using APC materials (e.g., material downloads, events using tools and resources)</p> <p>Promotion by other organisations of APC tools, resources and workshops</p> | <p>Project reports and evaluation</p> <p>Comments and feedback on resources developed (via web and surveys)</p> <p>Evidence of material developed</p> <p>Use by other organisations of APC material</p> | <ul style="list-style-type: none"> • Completion of advocacy training materials • Revision of ICTD and Social Exclusion units completed • Translation of ICT policy materials into French and Spanish • Assessing Communication Rights: A Handbook, WSIS, Tunis, 14-18 November 2005 produced by CRIS http://www.crisinfo.org/CRAFT | <ul style="list-style-type: none"> • Update ICT Policy Handbook • Develop advocacy materials on open access models |
| | <p>2.2 Identify leaders (animators, advocates/activists) at national</p> | <p>Animators in every CATIA country</p> <p>Animators in LAC: Ecuador, Brazil,</p> | <p>National and regional campaign plans, national action plans</p> | <ul style="list-style-type: none"> • Animators in six Catia countries selected • Identification of Infodesarollo.ec and IN Bolivia as focal points | <ul style="list-style-type: none"> • Identify national advocates in South Asia |

| APC Strategic Priorities & Crosscuts | Activities | Objectively verifiable indicators of achievement | Sources and means of verification | Implementation Progress January – December 2005 | Activity Plan 2006 |
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| | level | Colombia Evidence of diverse network activity Civil society involvement in advocacy campaigns Civil society organisations involved in ICT policy processes at all levels | Campaigns in all CATIA and CRIS project countries Number of CSO actively participating in advocacy efforts | | |
| | 2.3 Capacity Building Activities Training workshops, debates, forums, seminars, campaigns, and at strategic events, such WSF | Evaluation of workshops by participants Requests to run workshops in other regions, sectors Number and type of initiative organised | Evaluation of training materials by external users and workshop participants Workshop plans and agendas Number of workshops organised by other organisations using APC tools and resources All events evaluations and media coverage of event | <ul style="list-style-type: none"> • Regional Catia ICT policy and advocacy training workshop in Kinshasa, February 2005 • Participation in WSF, January 2005 • Five ICT policy raising awareness and training workshops in three main provinces of Ecuador with the purpose of enhancing and enlarging the process initiated in 2004 in the framework of the Infodesarrollo.EC network. Quito: 6-7 September 2005 Cuenca: 4-5 August and 12 September 2005 Guayaquil: 8-9 August and 13 September 2005 • A two day ICT policy training workshop for radio techies from the ALER regional network in Quito, Ecuador, 2-3 June 2005 • A regional five day ICT Policy training workshop in the framework | <ul style="list-style-type: none"> • CATIA National Animators' Workshop, Uganda, April/May 2006 • ICT policy workshop in partnership with IICD, Bolivia, 22-23 February 2006 • WALC workshops, Ecuador, July/August 2006 |

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| | | | | of WALC, the Track 5 Internet and Society in Merida, Venezuela, 25-29 July 2005 | |
| | 2.4 Mentoring of Animators, advocates, activists | Confident animators and advocates Extent and quality of exchange/mentoring | Evaluations of mentoring process Reports on animators progress and activities | <ul style="list-style-type: none"> • Process of mentoring Catia animators underway | <ul style="list-style-type: none"> • Mentoring CATIA animators ongoing |
| | 2.5 Mobilising Participation Facilitating and coordinating effective CS participation in ICT Policy processes (eg .. like WSIS) Creating spaces/venues for discussion debate/issue framing | Participation by APC, members and partners in ICT policy processes APC organised spaces/venues for discussion (e.g., Websites, discussion lists) | Number of organisations participating in policy processes Evaluation reports Media coverage of APC participation and events | <ul style="list-style-type: none"> • Support for Africa Civil Society by assisting with online discussions on ICT policy, January and August 2005. Training workshops at Regional Africa PrepCom, Accra • Support for BFES in Bangladesh by coordinating WSIS workshop in Dhaka and presentation in Geneva • Ongoing support for LAC civil society participation on WSIS process | <ul style="list-style-type: none"> • Review civil society participation in post-WSIS implementation and Internet Governance Forum • Explore mainstreaming ICTD in BCO process in South Asia and Africa |
| | 2.6 Support and participate in the development of national strategies to influence ICT Policy processes Support the development of national ICT | Active and updated national ICT policy portals (sharing content among different countries) Evidence of CSO work in the policy process Position papers on priority issues | National portals website statistics National representation in global and regional ICT policy processes E.g., comments on draft policy, organised campaigns, | <ul style="list-style-type: none"> • National ICT policy advocacy plans being implemented in 5 Catia countries • National policy portals for five Catia countries under development • Support for national strategy development for Ecuador • BCO national advocacy strategy on broadband policy underway in Bangladesh with BFES and on gender and development in Uganda | <ul style="list-style-type: none"> • CATIA national advocacy processes ongoing until August 2006 • BCO advocacy processes in Uganda and Bangladesh ongoing and additional national advocates will be identified and brought online during 2006 |

| APC Strategic Priorities & Crosscuts | Activities | Objectively verifiable indicators of achievement | Sources and means of verification | Implementation Progress January – December 2005 | Activity Plan 2006 |
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| | <p>policy portals to disseminate and relevant content nationally and between regions</p> <p>Facilitate issue framing discussions (1 or two issues determined at national level)</p> <p>Supporting CSOs in policy formulation processes, by assisting in developing positions around ICT policy</p> <p>Building Multi-stakeholder processes</p> | <p>Multistakeholder advocacy networks/coalitions</p> <p>Media coverage of ICT policy stories and issues</p> | <p>research projects, forums and discussion spaces</p> <p>Evidence of multistakeholder networks/coalitions build</p> | <p>with WOUNET</p> <ul style="list-style-type: none"> National ICT policy portals: Bulgaria, Argentina, Mexico, DR Congo and new portals commissioned in Croatia, Serbia, Romania, Pakistan, Cambodia and Egypt. rights.apc.org/policy_sites_list.shtml | |
| <p>KRA 3: <i>Locally driven advocacy campaigns which influence ICT policy/regulatory environments.</i></p> <p>Geographical Region:</p> | <p>3.1 Research and analysis on ICT policies/ regulatory environments to inform the campaign process: identify gaps, conduct comparative analysis, provide</p> | <p>Events, campaigns Local actors actively participating in advocacy campaign</p> <p>Evidence of national action plans</p> <p>Successful campaigns that influence policy in at least 1 country per region where APC is</p> | <p>Actual campaign plans</p> <p>Campaign evaluations</p> <p>Reports on national ICT policy developments</p> | <ul style="list-style-type: none"> Analysis of statutes of internet rights in LAC countries | <ul style="list-style-type: none"> Development of ICT policy training materials with popular education approach in partnership with Nodo Tau. ICT policies for rural development / Analytical overview of digital radio / convergence radio-internet legislation and regulation in LAC. |

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| <p><i>National level in CATIA countries, CRIS countries, WNSP focus countries, countries with members.</i> <u>APC: 2, 3 & B</u> <u>TMF: 4 & 7</u></p> | <p>recommendation; identify good practices and disseminate through project outputs</p> | <p>involved</p> <p>Media reporting of ICT issues based on APC's value framework</p> <p>Progress in ICT policy development at national level</p> | | | <p>Partnership with AMARC-ALC in the framework of La Onda Rural (The Rural Vibe)</p> <ul style="list-style-type: none"> National Information Society Strategies from a gender perspective in partnership with WNSP-LAC Assessment of the impact of the national strategies in LAC |
| | <p>3.2 The CATIA project: campaigns, activities, countries (Africa) consultative input and facilitation of local advocacy events</p> <p>customisation of training materials for specific national events and around locally identified issues</p> | <p>Workshops and events documentation</p> <p>Campaign plans Revised and customised training materials</p> | <p>Workshop agendas, participants list</p> <p>Media coverage Workshop materials</p> <p>Animators' evaluations</p> | <ul style="list-style-type: none"> Regional training workshop held in Kinshasa 2005 National Animators' Workshop, Johannesburg, 7-10 November 2005. http://www.catia.ws | <ul style="list-style-type: none"> National Animators' Workshop, Uganda or South Africa, April/May 2006 |
| | <p>3.3 The CRIS project campaigns: activities, countries (Kenya, Brazil, Colombia,</p> | <p>Workshops and events documentation</p> <p>Campaign plans</p> <p>Advocacy ToolKit</p> | <p>Workshop reports</p> <p>Workshop attendance, agenda, workplan, and material</p> | <ul style="list-style-type: none"> Participation in CRIS events at WSF, 2005 and WSIS, Tunis, November 2005 Assessing Communication Rights: A Handbook, WSIS, Tunis, 14-18 | <ul style="list-style-type: none"> CRIS workshop, World Social Forum, Caracas, January, 2006. |

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| | Bolivia, Philippines, European level) workshop to validate priority issues in Kenya collaborate with the CRIS LAC component | Evidence of campaign implementation | | November 2005 produced by CRIS. http://www.crisinfo.org/CRAFT | |
| | 3.4 Policy Monitor's activities Report on national activities (in CATIA and CRIS project countries) | ICT policy and related stories published and disseminated on CATIA and CRIS projects' countries. | CIPP and other programme's project newsletters covering activities in CATIA and CRIS countries | <ul style="list-style-type: none"> Africa Policy Monitor covers events and issues in Catia countries LAC Policy Monitor covers issues in Ecuador | <ul style="list-style-type: none"> Africa, Asia and LAC Monitors ongoing coverage of national activities |
| KRA 4: <i>CIPP more relevant and essential to members</i> Geographical Region: <i>Where APC members are active.</i> <u>APC: 3, A & B</u> <u>TMF: 3 & 7</u> | 4.1 Survey members: what has been useful, what is needed, etc. 4.2 Support the development of National WSIS websites through members 4.3 Support national ICT policy consultation with members 4.2 Profiling members in newsletters; | More members involved in project activities Workshops, articles, publications of relevance to members Presence of active WSIS websites at the national level (at least in 5 countries) Evidence of national consultations process Increased participation of APC | Actual projects with members Number of joint contracts funded Project reports Active national websites functioning and providing relevant information Members evaluations of events, publications Member's | <ul style="list-style-type: none"> Survey of members undertaken Members participated in WSIS events Online discussions with members and APC community on WSIS policy environment e.g. internet governance Support for ITeM financing event at Geneva PrepCom-2 Members participated at ASF and WSF Covering member's activities in the news letter | <ul style="list-style-type: none"> APC Asia Members' Meeting, Bangkok, April 2006 Review member participation in post-WSIS implementation processes Develop member participation in ICT and environmental sustainability research and advocacy Workshop on ICTs, ewaste and impact on the environment at SANGONeT conference, March 2006 in |

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| | member activities 4.3 Ensure that representative of members and other programmes participate in CIPP workshops and other activities 4.4 Members to invite APC programme staff to their events 4.5 Members to act as “ambassadors” to APC | members in ICT policy processes APC newsletters with greater coverage of member activity | involvement in global, regional and national levels Updated CIPP intranet | | Johannesburg |
| KRA 5: <i>Increase CIPP activity in LAC, Asia, Europe and countries where we have members and have not been active (e.g. Egypt)</i> Geographical Region: <i>Where APC members and partners are active.</i> | 5.1 Fundraising Develop proposals for projects in the regions: LAC: Monitor, WENT LAC, PARM research project Develop new Asia proposal Develop new Europe proposal | One funded CIPP project in Asia and Europe Additional funding for LAC WENT LAC with WNSP One ICT policy training workshop at national level in LAC and Europe | Funding contracts for work in each region Workshop and events programme, agendas, and list of participants | <ul style="list-style-type: none"> • Asia Policy Monitor under development • Greater role in national and regional policy advocacy in LAC • Activity in Europe with regard to ICT and environmental sustainability | <ul style="list-style-type: none"> • Support members in fundraising initiatives such as Ford Foundation’s Intellectual Property Fund |
| <u>APC: 2, 3 & B</u> | 5.2 Encourage members and | More members involved in CIPP | Contracts with members | <ul style="list-style-type: none"> • Interaction with ITeM regarding WSIS policy debates on financing | <ul style="list-style-type: none"> • Ongoing interaction with members on WSIS, CATIA |

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| <u>TMF: 1, 3 & 7</u> | partners to participate in programme activities | activities Joint project activity with programmes and partners | Members involved in CIPP activities | <ul style="list-style-type: none"> • ICTD and ICT as global public good • Interaction with ALIN, Alternatives and Fantsuam Foundation in CATIA process • Interaction with Wougnet and Bytes for All in BCO process • Member travel fund | <ul style="list-style-type: none"> • and BCO processes • Continue with travel fund for members to participate in policy related events |
| | 5.3 Coordinate with other programmes' active in these countries (APC and partners) | Joint initiatives with other programmes Joint initiatives with APC members and partners | Project workplans and reports | <ul style="list-style-type: none"> • Greater synergy with WNSP in BCO related national advocacy campaign in Uganda with WOUGNET | <ul style="list-style-type: none"> • Develop additional cooperation with WNSP on BCO advocacy processes and research in LAC |
| KRA 6: <i>Consolidating the CIPP programme</i> Geographical Region: <i>Globally Regionally</i> | 6.1 Framing CIPP work as programmes at regional levels and in coordination with WNSP and SU&CB programmes | Established regional programmes Greater programme coordination Evidence of gender mainstreaming through CIPP projects | Regional workplans Joint programme activities Results from evaluation of programme and projects | <ul style="list-style-type: none"> • Focus on regional policy dimensions in Africa, LAC and South Asia underway • Focus on environmental sustainability and e-waste underway | <ul style="list-style-type: none"> • Develop coordinated approach with WNSP and SUCB on BCO advocacy processes and with SUCB on technical support for Policy Monitors |
| TMF: 3 | 6.2 Streamline workspaces with common identity | Updated programme intranet New and restructured workspaces | Clearly defined workspaces | <ul style="list-style-type: none"> • Programme on intranet updated | |
| | 6.3 Evaluation of the CIPP programme | Completed evaluation of CIPP | Evaluation results | <ul style="list-style-type: none"> • CIPP evaluation underway with evaluator appointed | <ul style="list-style-type: none"> • Complete CIPP evaluation, March 2006 |
| | 6.4 New Web strategy | New web strategy implemented New and interactive web sites | New web statistics | <ul style="list-style-type: none"> • English African monitor visitors have increased very dramatically. Almost 300,000 pages viewed in 2005 compared to 36,000 when the site was relaunched in October 2004. • French African monitor revamped | <ul style="list-style-type: none"> • ICT Policy Monitor upgrade process underway with SUCB and communications management system |

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| <p>KRA 7: <i>APC to be a lead actor in global ICT policy processes that reflect regional and national priorities and contexts.</i></p> <p>Geographical Region: Globally Regionally Nationally</p> <p><i>Where APC members and partners are active.</i></p> <p><u>APC: 2, A & B</u> <u>TMF: 3, 4 & 7</u></p> | <p>7.1 Develop a WSIS follow up strategy (global and regional)</p> | <p>Participation at WSIS events and processes, with special focus on strengthening national and regional advocacies</p> <p>Develop position papers on national priority issues</p> <p>Support national and regional advocacies</p> | <p>Published position papers</p> <p>Presentations and interventions made during WSIS events and processes</p> <p>National and regional advocacy campaigns</p> | <ul style="list-style-type: none"> • Phase 2 WSIS strategy focused on participation in Working Group on Internet Governance and Task Force on Financial Mechanisms for ICTD • APC's recommendations to the WSIS on Internet Governance, November 2005: rights.apc.org/documents/apc_recommendations_ig_EN.pdf • WSIS research ongoing : WSIS – Phase 2: the involvement and impact of developing countries • WSIS Discussion Paper: Mike Jensen, Interconnection Costs, September 2005 http://rights.apc.org/papers.shtml • Participation in regional WSIS processes in Africa, LAC and South Asia during 2004/5 • Participation in informal coalition on financing to advocate on financing ICD in relation to WSIS and Millennium +5 Summit and consideration of involvement in a pro-poor consortium for ICT and development • Participation in regional WSIS Technical Workshop convened by UNESCO and ECLAC in preparation for the Regional WSIS RIO conference, 4 -6 May • Participation in the WSIS Regional Rio Conference which approved the regional plan for the information | <ul style="list-style-type: none"> • Post WSIS implementation strategy to be developed through participation in Post-WSIS Consultations with stakeholders, Geneva February 2006 • APC focus on internet governance and the WSIS action lines C2 –C6, Tunis Agenda • Internet Governance: the Way Forward, DIPLO Conference, Malta, February 2006 – engage in partnership with DIPLO on internet governance capacity building initiative • Internet Governance Forum, Greece, September 2006 • Ongoing engagement on debate regarding the feasibility of a Global Alliance for ICTD • Consideration to be given to developing a virtual forum on ICTD finance as recommended in Tunis Agenda in association with informal coalition on financing ICD • Publication of APC Reflection on WSIS |

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| | | | | <p>society, eLAC2007. Some of the proposals coming from APC members and staff were included in the final eLAC2007 proposal, 8-10 June</p> <ul style="list-style-type: none"> • APC Presentation at Internet Governance Project Symposium: Regime Change on the Internet? Internet governance after WGIG, Washington, July 2005 • WSIS PrepCom -3, Geneva, 19-30 September 2005 • WSIS, Tunis, 14-18 November 2005 • Articles written for special APC News edition on WSIS, 2005 • Articles written for APC news and regional newsletters • LAC WSIS website regularly updated | Outcomes, February 2006 |
| | 7.2 Active participation in the CRIS Campaign | <p>Participation at CRIS events, globally, regionally and nationally</p> <p>Collaboration with CRIS projects and initiatives</p> | <p>Event programs and agendas</p> <p>Project and initiatives workplans</p> <p>Publications and presentations produced</p> | <ul style="list-style-type: none"> • Participation in CRIS events at WSF, 2005 and WSIS Tunis, November 2005 • APC coordinated the translation of the CRIS “Communication Rights Assessment Framework and Toolkit” into French and Spanish and produced the book layout for WSIS. | <ul style="list-style-type: none"> • CRIS workshop, World Social Forum, Caracas, January, 2006. |
| | 7.3 Linking global processes to local processes and vice versa | <p>National ICT advocates and networks participate in global policy processes and promote national agendas.</p> | <p>Global policy decisions reflect local and national issues.</p> <p>National policy decisions reflect local and global</p> | <ul style="list-style-type: none"> • Participation in UN ICT Task Force and Working Group 1 on ICT policy • 8th Meeting of UN ICT Task Force, 13-15 April 2005, Dublin • 9th Meeting of UN ICT Task Force, 1 October 2005, Geneva • Final Meeting of UN ICT Task Force, | <ul style="list-style-type: none"> • Link post-WSIS global implementation processes with regional and national processes in Africa, LAC, Asia • Explore synergies with regard to open access |

| APC Strategic Priorities & Crosscuts | Activities | Objectively verifiable indicators of achievement | Sources and means of verification | Implementation Progress January – December 2005 | Activity Plan 2006 |
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| | | Global and national policy processes are informed by local and national issues. | issues | <p>Tunis, November 2005</p> <ul style="list-style-type: none"> • Participation in Civil Society Hearings in preparation for High Level Plenary Meeting of UN General Assembly, June 2005 • Developing strategy to link ICD policy developments and MDG/PRSP process at global level to national advocacy processes | <p>models with UNDP and InfoDev at global level and CATIA and BCO national advocacy processes</p> <ul style="list-style-type: none"> • Explore synergies with UNDP on ICT and PRSP/MDG advocacy • Explore civil society activity in global campaigns on Access to Knowledge and link these with national level advocacy - CPTech Conference on Access to Knowledge, Washington DC, 10-14 April 2006 and Information Society Project Access to Knowledge Conference, New York, April 21-23 2006 |

| APC Strategic Priorities & Crosscuts | Activities | Objectively verifiable indicators of achievement | Sources and means of verification | Implementation progress, February 2006 | Activities 2006 |
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| Strategic Uses and Capacity-Building Programme | | | | | |
| <i>Goal: Enable CSOs to make use of ICTs in ways that integrate well with their goals and needs and harness the potential for collaboration and change that can come from working in a networked environment. APC believes CSOs can become more than consumers of ICTs – they can shape technologies, applications and solutions and facilitate ICT developments that respond to needs of people who are not considered part of a significant market</i> | | | | | |
| <p>KRA1. <i>APC is a hub of innovative thinking and methodologies, tools and resources that will support and promote the strategic use of ICTs by CS, with particular emphasis on the use of free and open source software (FOSS).</i></p> <p><i>Globally, Regionally Nationally - Where APC members and partners are active.</i></p> <p><u>APC: 1, 2, 3, A & B</u></p> | <p>1.1 ActionApps development and support</p> <ul style="list-style-type: none"> • general • improve content pooling and RSS support • develop campaign function • coordinate documentation • coordinate joint service delivery (L+P style) • Core development • Developers' meeting • Promotion | <ul style="list-style-type: none"> • Stable new ActionApps releases including improved and new features. • Increase in web sites using ActionApps • Increase in ActionApps hosts • Increase in size of ActionApps developers' community • ActionApps capacity built | <ul style="list-style-type: none"> • Releases on SourceForge • ActionApps directory listings • ActionApps hosts directory listings • List subscriptions and contributions to CVS • Lists of participants at workshops • User feedback | <p>ActionApps development and support</p> <ul style="list-style-type: none"> • APC Members Exchange Fund (MEF) has enabled further F2F collaboration on ActionApps project. • ActionApps promoted through several online projects initiated by APC (ICT monitors, Gender IT) and through promotional activities on ActionApps site: www.apc.org/actionapps/english/general/slices.shtml and www.apc.org/actionapps/english/general/uses.shtml • New ActionApps FAQ module launched actionapps.org/faq/ • Web projects developed by APC or in which APC participated have led to AA core development: Multipart online forms, XML based content pooling improvements, multiple file upload, French localization, slice setting fields for improved usability of templates by different users. (<i>Projects Catia 1A, Catia 1C, ICT Policy Portals</i>). Related projects received support from APC: AA GIS module (Colnodo's GIS project). | <ul style="list-style-type: none"> • MEF ongoing • Monitor-related ActionApps work ongoing • Data sharing between ActionApps and other tools to be explored via ActionKit, ItrainOnline and other projects • Explore options around embedding CC in AA • Continue discussions around APC's role in AA support and promotion |

| APC Strategic Priorities & Crosscuts | Activities | Objectively verifiable indicators of achievement | Sources and means of verification | Implementation progress, February 2006 | Activities 2006 |
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| | 1.2 Prizes | <ul style="list-style-type: none"> Increase in number, quality, and diversity of applications | <ul style="list-style-type: none"> Database of applications Feedback from jury members | <ul style="list-style-type: none"> Betinho Prize awarded to CEMINA's Radio-telecentre for social inclusion, Brazil and FLACSO Chile's Programa Redes (Networking Programme), Chile http://www.apc.org/english/betinho/index.shtml | <ul style="list-style-type: none"> APC Hafkin Award in Africa will be awarded in 2006 FOSS prize to be introduced |
| | 1.3 ITO and MMTK development - ITO portal coordination - ITO expansion - MMTK materials | <ul style="list-style-type: none"> Significant body of new curriculum/MMTK materials on SU-related topics Quality of materials maintained or improved. Increased diversity of materials developers Increased usage of materials | <ul style="list-style-type: none"> MMTK learning object repository statistics Participants in community of practice Community of practice and other user feedback Numbers of voluntary and contracted material developers | ItrainOnline and MMTK development <ul style="list-style-type: none"> Production of 22 MMTK units in English and French. http://www.itrainonline.org/itrainonline/mmtk/ ItrainOnline portal maintained; intensive work on Spanish site; search function improved. http://www.itrainonline.org/ Participated in MMTK evaluation undertaken by UNESCO. | <ul style="list-style-type: none"> Face-to-face event around trainers' community of practice / partners' meeting (possibly July) Conversion of IMARK "building electronic communities" to MMTK format. Development of ITO portal backend to make provision for additional types of information (e.g. software reviews, user input) by June Make decision on MMTK backend platform. Development of training evaluation methodologies by June Develop strategic partnerships and activities around "open access". Develop approach for actively promoting open content (including CC developing nations license) |
| | 1.4 Wireless/low cost computing initiatives | <ul style="list-style-type: none"> Appropriate training materials developed in MMTK format Active community of practice Capacity built. | <ul style="list-style-type: none"> MMTK learning object repository statistics Participants in community of practice Community of | Wireless/low cost computing initiatives <ul style="list-style-type: none"> Coordination of "Capacity Building for Community Wireless Connectivity in Africa" initiative (started November 2004) http://www.apc.org/wireless Regional East African training workshop, | <ul style="list-style-type: none"> Francophone West African workshop January 2006. North African regional workshop, June 2006. Release of materials in Arabic and French, July 2006 |

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| | | | practice and other user feedback <ul style="list-style-type: none"> • Lists of participants | Zanzibar May 2005. <ul style="list-style-type: none"> • Regional Southern African workshop, South Africa, September 2005 • WSIS wireless presentations November 2005. • First public release of materials (web and CD) November 2005. • ItrainOnline wireless sections in English and Spanish developed http://www.itrainonline.org/itrainonline/wireless.shtml • LAC wireless working group established see list archive at http://rural.cepes.org.pe/pipermail/wireless/ • LAC project proposal developed and submitted (thus far unsuccessfully) to potential funders www.apc.org/tiki-lacwifi/tiki-index.php?page=Borrador+de+la+propuesta | <ul style="list-style-type: none"> • Release of additional English-language materials March 2006 • Planning of second phase and spin-off projects • Revise and resubmit LAC proposal (with members). • Harambee focus network development with Fantsuam, February 2006 • Project evaluation March – July 2006 |
| | 1.5 Research and analysis <ul style="list-style-type: none"> • Develop a holistic overview of capacity building for the ICT4D sector; use this to develop planning and decision support tools • Research “state of the art” tools | <ul style="list-style-type: none"> • Research and analysis outputs applied to sector | <ul style="list-style-type: none"> • Lists of conference attendance etc. • Partner and network funding reports • ItrainOnline statistics • Number of public presentations of research findings • Number of decision support tools produced and disseminated • Increase in donor funding directed to areas identified | Research and analysis <ul style="list-style-type: none"> • Case study reporting format to promote research and analysis being refined; technical backend to facilitate research information gathering and dissemination in early planning stages. • Background/position paper on open access and capacity development in ICT4D being developed iteratively. | <ul style="list-style-type: none"> • Plan research strategy: briefings (incl. evaluation methodologies, case learning approaches); more effective ways of capturing and disseminating project learning etc. by May 2006 • Develop and implement systematic approach to software reviews. By May 2006. |

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| | | | <ul style="list-style-type: none"> Usage of research findings | | |
| | 1.6 Online event facilitation (topics across all areas of activity) | <ul style="list-style-type: none"> Diverse and active participation in online events Community satisfaction | <ul style="list-style-type: none"> Registrations for online events Contributions to online spaces measured through participation tracking server and other tools. Participant questionnaires and other feedback. | Online event facilitation (topics across all areas of activity) <ul style="list-style-type: none"> Online events for SOC Manila participants (access restricted for privacy reasons). | |
| | 1.7 FOSS APC position paper <ul style="list-style-type: none"> FOSS decision-making (translate, localise) Evaluation of tools (ITO) FOSS E-riders Costs/benefits of offering specific tools Provide single entry point for APC FOSS resources Online FOSS learning event FOSS survey and stories Analysis of member FOSS activities | <ul style="list-style-type: none"> FOSS portal developed and used by APC members, ICT4D community, and NGOs. APC community providing FOSS-related support to ICT4D audiences. APC FOSS position clearly elaborated and disseminated. FOSS decision support resources developed and disseminated. FOSS capacity built. | <ul style="list-style-type: none"> FOSS portal usage statistics. Number of resources added to portal. User feedback gathered on site and elsewhere. Numbers of invitations to present on FOSS-related topics at local and international ICT4D events. Contracts for FOSS support awarded. Requests for FOSS-related support. Numbers trained in FOSS-related skills. | FLOSS <ul style="list-style-type: none"> Basket of APC activities outlined (by Chris Nicol). FLOSS completed (October 2005) FLOSS consultation (started December 2005, ongoing to present) http://foss.apc.org Participation in NGO-in-a-Box planning group ItrainOnline sections on open source maintained in English, French and Spanish http://www.itrainonline.org/ Selection of FLOSS resources for all portal categories is an ongoing priority. | <ul style="list-style-type: none"> Develop unified entry point to FOSS-related APC spaces and resources. By April 2006. Consolidate FOSS consultation results and develop appropriate action in line with this. By May 2006. FOSS prize (finalize plan and ensure funding) by May 2006. |

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| | <ul style="list-style-type: none"> Second-phase FOSS project | | | | |
| | 1.8 Secure online communications - Raise awareness and train | <ul style="list-style-type: none"> Materials developed in MMTK format. MMTK material usage. Capacity built | <ul style="list-style-type: none"> MMTK usage statistics User feedback gathered on the site, and workshops, and through user surveys. Number of workshop participants; workshop evaluations. Number of requests for training. | Secure online communications <ul style="list-style-type: none"> Coordinated South East Asia regional train-the-trainer workshop, Manila May 2005. Workshop training materials contributed to MMTK http://www.itrainonline.org/itrainonline/mmtk/security.shtml ItrainOnline security section maintained and expanded http://www.itrainonline.org/itrainonline/english/security.shtml Developed SOC training materials for IMARK project (still to be added to MMTK collection). | <ul style="list-style-type: none"> Evaluation (early 2006) Finalize outstanding materials for public release. Mainstream SOC into programme activities. |
| | 1.8 ActionKit | | | ActionKit <ul style="list-style-type: none"> Planning finalized, specification developed and tenders sent out. http://actionapps.org/tikiwiki/tiki-index.php?page=ActionKitPlan | <ul style="list-style-type: none"> Tenders processed (February 2006) First release of ActionKit (May 2006) Develop ActionKit outreach strategy (February – April 2006) |
| KRA2. All APC programmes and projects have excellent capacity building activities | | <ul style="list-style-type: none"> All new APC training materials use the MMTK format and are added to ItrainOnline. Other programme teams interact with SUCB team when doing training and | <ul style="list-style-type: none"> Tracking of support requests from and collaboration with other programmes Comparison of materials produced with materials in learning object | <ul style="list-style-type: none"> Responded to numerous internal requests for technical assistance and advice. | <ul style="list-style-type: none"> Proposed restructuring of programme to strengthen and formalize internal support function (plan finalized by March 2006; implemented by June 2006) Raise awareness (inside and outside) of accessibility issues |

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| <p><i>informed by the learning and resources of the SUCB programme.</i></p> <p><i>Africa & where other programmes are active</i></p> <p><u>APC: 1, 2, 3 & B</u></p> | | <p>materials development.</p> | <p>repository.</p> | | <p>and tools</p> |
| | <p>2.2 Internal promotions and outreach re products and services</p> | <ul style="list-style-type: none"> • Programmes aware of and make use of SU&CB services. | <ul style="list-style-type: none"> • Number of requests for support and materials from other programmes responded to <ul style="list-style-type: none"> • Revenue derived from services provided to other programmes. • Internal evaluations | <p>Internal promotions and outreach re products and services</p> <ul style="list-style-type: none"> • Collaboration with WNSP on wireless initiatives started. • Writing workshop for APC staff April 2005. | |
| <p>KRA3. <i>APC members participate actively in programme activities.</i></p> <p>Where? <i>Globally Regionally (LAC, CEE, Asia-Pacific, Africa, Europe),</i></p> | <p>3.1 Outreach to members</p> | <ul style="list-style-type: none"> • APC member contributions to ItrainOnline and MMTK • Increase in number of APC members contracted for work <ul style="list-style-type: none"> • APC members participate in online and f2f events • APC members make use of ItrainOnline • Workspaces are | <ul style="list-style-type: none"> ▪ Number of APC members who are ItrainOnline content or editorial partners. ▪ Participation tracking tool and workspace usage statistics. ▪ Records of SU&CB contracts awarded to APC members. ▪ Number of APC members pooling | <p>Outreach to members</p> <ul style="list-style-type: none"> • APC contracted for SOC materials development (Ungana-Afrika) , MMTK promotional materials (c2o). • c2o contracted for FOSS survey • Ungana-Afrika contracted for SA wireless workshop • Womenshub, FMA contracted as trainers and organizers for Manila SOC workshop. • GreenNet & Econnect contracted for AA FAQ cleanup. • Econnect contracted for AA core code cleanup. | <ul style="list-style-type: none"> • Develop broader outreach strategy (i.e., beyond contractual relationships) • Follow-up on discussion at Council meeting re responding to member needs. Pursue “member marketplace”. |

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| <p><i>Nationally</i></p> <p><i>Where APC members are active</i></p> <p><u>APC: 1, 2, 3, A & B, Z</u></p> | | <p>improved and used (e.g. APC Content Exchange (ACE) and cross-server content pooling).</p> <ul style="list-style-type: none"> • APC members actively involved in working groups. | <p>content.</p> <ul style="list-style-type: none"> ▪ Numbers of APC sites linking to and drawing content from APC. | <ul style="list-style-type: none"> • Collaborative proposal development with LAC members for wireless project. | |
| | <p>3.2 Support for ACE – APC content Exchange</p> <ul style="list-style-type: none"> • Coordination • Technical development | <ul style="list-style-type: none"> • Increase in content pooling within and beyond APC. | <ul style="list-style-type: none"> ▪ Numbers of ActionApps users, APC members, and users of other content management systems who are pooling content. <ul style="list-style-type: none"> ▪ Requests for support in implementing content pooling. ▪ Number of new content pooling features integrated into software. | | <ul style="list-style-type: none"> • “ACE” as a project has come to an end. Content sharing support and promotion continues in other way. • Follow-up “content” threads from Council meeting (apc_content list, audio-visual content, content production) |
| <p>KRA4. <i>APC members and partners are agents of enabling and promoting strategic use of ICTs in their communities. Globally, Regionally Nationally -</i></p> | <p>4.1 MultiMedia Training Kit (MMTK) promotion</p> | <ul style="list-style-type: none"> • APC members and partners use MMTK format for materials development • APC members use MMTK materials. | <ul style="list-style-type: none"> • Learning object repository usage statistics • User feedback through MMTK evaluation forms and APC member survey. • Number of workshops run by APC members using MMTK materials. | <p>MMTK promotion</p> <ul style="list-style-type: none"> • MMTK video introduction revised by c2o for APC. | <ul style="list-style-type: none"> • Plan development of modular additions to MMTK. |

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| Where APC members and partners are located <u>APC: 1, 2, 3, A & B</u> | | | | | |
| | 4.2 Member capacity building - Through existing ItrainOnline(ITO)/MMTK work - Through face-to-face & online training | <ul style="list-style-type: none"> APC members participate in and benefit from ItrainOnline/MMTK capacity building | <ul style="list-style-type: none"> Number of APC members attending f2f workshops and registered for online events Workshop/event evaluations and follow-up surveys. | Member capacity building <ul style="list-style-type: none"> Members participated in SOC workshops in South Africa and Manila, Wireless workshops in Africa. SUCB monitors APC spaces to ensure materials addressing member and team needs are added to ITO. MMTK / ITO materials freely available to members. http://www.itrainonline.org/ Capacity building support through APC MEF. | <ul style="list-style-type: none"> Members will continue to participate in workshops. Continue to monitor APC spaces. |
| | 4.3 MMTK technology planning materials promotion - Add "low cost" section to ITO - Develop "low cost" sample workshop | <ul style="list-style-type: none"> "Low cost technology" planning materials used by APC members. | <ul style="list-style-type: none"> Learning object repository usage statistics User feedback through MMTK evaluation forms and APC member survey. Number of workshops run by APC members using MMTK tech. planning materials. | | |
| KRA5. <i>Capacity building for SU/ICT4D is prioritised and</i> | 5.1 Influencing of funders and partners using outputs from research - Promotion | <ul style="list-style-type: none"> Donors agents we work with have integrated SU capacity building in funding APC and APC members receive | <ul style="list-style-type: none"> Donor annual reports, other publications. Number of proposals funded (and sources of | Influencing of funders <ul style="list-style-type: none"> Some funds raised for individual projects, but no impact on wider donor approaches to capacity development yet. Assisted sundry members with | <ul style="list-style-type: none"> Ensure effective research and input in strategic for a. |

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| <p><i>effectively addressed by funding agencies, CSOs and practitioners.</i></p> <p>Where? <i>Where donors, partners and practitioners are located</i> <u>APC: 1, 2, 3 & B</u></p> | <p>- Conference</p> | <p>increased funding and from a wider range of funding sources.</p> | <p>funding) of APC, APC members, and other ICT4D partners.</p> <ul style="list-style-type: none"> ▪ Feedback through interviews. | <p>fundraising.</p> | |
| | <p>5.2 Influencing of practitioner community through capacity building – e.g. promotion, conferences, Communities of Practice, Training of Trainers with “social” aspect)</p> | <ul style="list-style-type: none"> • Capacity building interventions of community of practice members reflect research findings. | <ul style="list-style-type: none"> ▪ Survey of capacity building methodologies and training content. | <p>Influencing of practitioner community through capacity building</p> <ul style="list-style-type: none"> • Through train-the-trainer events such as the South East Asia SOC event. | <ul style="list-style-type: none"> • Explore post-WSIS terrain systematically. |

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| <p>KRA6. <i>Vibrant partnerships reflect cultural, geographic, linguistic and thematic diversity.</i></p> <p>Where? Globally Regionally, Nationally <i>Where APC members and programmes are active</i> <u>APC: 1, 2 & 3</u></p> | <p>6.1 Expanding ItrainOnline/MMTK partnerships (including APC member involvement)</p> | <ul style="list-style-type: none"> • ITO/MMTK partners more diverse and representative | <ul style="list-style-type: none"> ▪ Numbers of organisations represented on advisory board, as core partners, as editorial and content partners from different regions, language groups etc. | <p>Expanding ItrainOnline/MMTK partnerships</p> <ul style="list-style-type: none"> • Telecentre.org applied to joining ITO • Content partnerships expanding through materials development. Core partnerships still to be expanded. • All APC member sites scanned for resources; members informed when their resources are added to ITO. | <ul style="list-style-type: none"> • Plan and implement new partnership strategy (up to July) |
| | <p>6.2 Localisation/ translation - MMTK II - CATIA</p> | <ul style="list-style-type: none"> • Increased use of MMTK in specific contexts (local, regional, linguistic, interest groups etc.) • MMTK available in wider range of languages. • Increased number of case studies and other localised elements available in learning object repository. | <ul style="list-style-type: none"> • Learning object repository usage statistics • Usage of materials tracked through community of practice • Number of localised elements uploaded to repository. | <p>Localization / translation</p> <ul style="list-style-type: none"> • See 1.3 above. • APC members have also been inspired to translate some resources “unofficially” – e.g. Hungarian translation of SOC materials, MMTK VAW translation into Spanish | <ul style="list-style-type: none"> • MMTK content repository should support more proactive translation. |

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| <p>APC Management Systems <i>APC has seven management systems; strategic management; membership development and participation; finance and administration; fundraising; human resources; project development; and media, communications and promotion.</i></p> <p>Goal: <i>Build networking for learning and collaboration among organisations promoting the use of ICTs for social justice and sustainable development through information exchange and collaborative project implementation. Maximise APC member involvement in the work of the APC, facilitate greater collaboration among members and provide support to members in specific areas of need. This priority is focused on expanding the APC network of members and strategic partners, as well as strengthening members' capacity and collaboration.</i></p> | | | | | |
| <p>KRA 1. <i>APC to be recognised as a culturally and geographically diverse network characterised by the commitment and expertise that its staff and membership bring to their work for an internet that promotes development and equality</i></p> <p>Geographical Region: <i>Globally</i> APC: 1, 2, 3, A & B TMF: 3, 4 & 7</p> | <p>1.1 Develop and promote APC as a network.</p> <p>1.2 Create a new APC media strategy for 2004-7.</p> <p>1.3 APC site redesign in 2005-6.</p> <p>1.4 Production of Annual Reports for 2003, 2004, 2005 and 2006.</p> <p>1.5 Continue to work with APC members to ensure that information about their ICT-related work is promoted internationally.</p> <p>1.6 Build further</p> | <p>APC represented at public events in the ICT4D sector.</p> <p>New website in 2005-6</p> <p>More members contributing to APCNews and other APC publications.</p> <p>Annual reports receive positive feedback and that are widely read.</p> <p>More materials produced on APC and member work (repackaging)</p> <p>Information about APC available in more languages. New APC members in regions and fields where there were no members in 2003.</p> | <p>Number and diversity of invitations to participate in conferences, partnerships, publish etc.</p> <p>Download statistics.</p> <p>Member feedback.</p> <p>Number and languages of materials available and % increase.</p> <p>Number of members and % increase.</p> <p>Number of contributions from members and % increase.</p> | <ul style="list-style-type: none"> • APC represented at more than 40 public events in the ICT4D sector with increasing diversity of regional and gender representation throughout 2005. • APC website visitors continue to grow from 4000 visitors/day in January to 5000 visitors/day at the end of 2005. Almost 900,000 pages were viewed in Dec 2005. • New writers and editors contracted from India and Quebec improve expertise and linguistic reach. • Annual report 2004 produced • APC's French translation and editing capacity was improved and increasingly used | <ul style="list-style-type: none"> • APC to consistently publish online in English, Spanish and for the first time French 2006 (APC began developing French content during the WSIS summit Nov 2005) • APC.org redesign, including French and possibly Brazilian Portuguese versions by second half of 2006 • APCNouvelles (French newsletter) from October 2005 ? • APC annual report 2005 will be published in English and Spanish by July 2006 • Continue to improve translation service including into Arabic |

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| | <p>membership in regions and relevant thematic areas where APC has no or few members.</p> <p>1.7 Continue to build our team of good quality, reasonably priced translators.</p> | | | | |
| <p>KRA 2. <i>APC to be a credible and vibrant space for the innovation, incubation, testing and dissemination of effective methodologies practices and tools for the strategic use of ICTs for development and social justice. (SU programme)</i></p> <p>Geographical Region: Globally</p> <p>APC: 1, 2, 3, A & B</p> <p>TMF: 3, 4 & 7</p> | <p>2.1 Development and dissemination of high-quality, comprehensive promotional products in a variety of media to promote the work of APC members and programmes.</p> | <p>APC materials and products available in a range of formats and media.</p> <p>APC materials and products widely disseminated and used effectively by members.</p> | <p>Number and format of promotional products.</p> <p>Records of dissemination (download statistics and others).</p> <p>Number of requests for products.</p> <p>User feedback and surveys.</p> | <ul style="list-style-type: none"> • Media strategy included video for the first time • Production of VCD at WSIS containing little-known videos of ICT projects and campaigns from APC members in Philippines, Peru, etc. • APC publications online continue to be downloaded in high numbers. • Awarding of APC Betinho Communications Prize 2005: recognised pro-development community connectivity projects in Latin America and the Caribbean • Monitoring of medium-term (18 month) impact of APC's communications prizes on 2003 finalists highlighted strong benefits of prizes for small and medium-scale projects. • Over 27,000 requests for the 7 top APC publications: APC 2003 Annual report (EN=8137; ES=5204); WSIS Handbook (EN=3130; ES=4110; FR=32490; Policy handbook (EN=2217; ES=1031 – | <ul style="list-style-type: none"> • BCO impact study will be used to disseminate all APC impact studies, research and evaluation undertaken in the last 3 years • Publications strategy to integrate production and dissemination of the wide variety of publications across APC. |

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| | | | | <p>published June 2005)</p> <ul style="list-style-type: none"> Over 65,000 requests for top 10 ItrainOnline materials (english), with the most popular being introduction to computing, basic skills and train-the-trainer materials. Over 64,000 requests for the top 10 ItrainOnline materials (Spanish), with the most popular being networking, databases, computing and open source. Significant increase in requests from Sep 05 when Spanish speaking staff were contracted to develop the section. | |
| <p>KRA 3. <i>APC to strengthen existing and build new strategic partnerships regionally and internationally through the implementation of its strategic priorities and activities.</i> (See CIPP) Geographical Region: Global APC: 1, 2, 3, A & BTMF: 3, 4 & 7</p> | <p>3.1 Improve our outreach through communications partnerships especially in the mainstream media and within our constituencies.</p> <p>3.2 Inclusion of APC members in strategic partnerships</p> | <p>New media partnerships</p> <p>Collaboration in joint products e.g. joint newsletters.</p> <p>Media coverage of APC and member work.</p> <p>More APC members work with APC in regional and international strategic partnerships.</p> | <p>Number and diversity of new partnerships.</p> <p>Number of collaborative products.</p> <p>Number and source of references to APC identified through web searches and APC records.</p> <p>Number of and % increase in APC members represented in strategic partnerships.</p> | <ul style="list-style-type: none"> Continued to build our contacts with media. APC contacts much sought after by international and national press for WSIS Collaborated with PANOS in information society experts press database Building Communications Opportunities partnership moved into higher gear with collaboration with Panos, One World South Asia, OW Africa, IICD, Bellanet and HIVOS. Partnerships in implementing BCO work with APC members WougNet, BytesForAll, Econnect, GreenSpider and GreenNet Publication of Communication Rights Handbook with CRIS campaign | <ul style="list-style-type: none"> APCNews (newsletter) produced monthly in English and Spanish Mid - term review of APC's Strategic Priorities APC to take over coordination of the BCO alliance from IICD Joint newsletter with CIPACO (Panos Institute West Africa), March 2006 Several APC members tendered for national ICT policy portals and ActionKit development APC to be represented by members at strategic events Collaboration with ENDA Synfev in publishing research on gendered ICT indicators in West Africa |

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| | | | | | <ul style="list-style-type: none"> Co-publication on gender, ICTs and Open Access with I4D and ELDIS magazines in 2006 |
| <p>KRA 4. <i>APC to attract additional members, especially those from geographical or thematic areas in which we have not currently worked, who desire to join the APC because they identify with, and want to contribute to, our mission and work.</i></p> <p>Geographical Region: <i>Globally, with special emphasis on: Middle East South Asia Central America Francophone Africa Central Asia</i></p> | <p>4.1 Engage members in recruiting new members</p> <p>4.2 Identify new members during project implementation</p> <p>4.3 Actively seek members in regions where we have few members.</p> <p>4.4 Actively seek members in thematic areas linked to our strategic priorities.</p> <p>4.5 Review current membership criteria and reaffirm or amend by end of 2004.</p> <p>4.6 Produce second APC membership recruitment</p> | New members | Number of and % increase in members. | <ul style="list-style-type: none"> Membership growth was 40 by September 2005 Proposal from Member Working Group to include new membership category for individual members Additional category to membership fees to include organisations from developing countries – a minimum of USD\$100 for one year Membership recruitment strategy for 2005-8 was presented to APC Council at Council meeting in Bulgaria in October 2005 Project partners apply for membership: WougNet, Funredes 3 new members from Uganda, South Africa and Venezuela and 4 applications in process from Kenya (approved Feb 06), Philippines, Japan and Dominican Republic Fundraising support to members: Nodo Tau, FMA; , UnganaAfrika, ItEM, WebNetworks, Women’sNet (support ranges from advice to proposal development) | <ul style="list-style-type: none"> Membership recruitment through networking at international and regional events Membership recruitment target for 2006 is 50 (total) New members from three of the specified regions (Pacific, Middle East, South Asia, East Asia, Central Asia, the Caribbean, Africa where there are no members) by end of 2006 |

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| APC: 3 [A & B] 1 TMF: 3, 4 & 7 | strategy for 2002-4 for implementation in 2005-7, including target regions and numbers. | | | | |
| <p>KRA 5. <i>APC to continue to play a meaningful role in building the capacity of its members through workshops, peer exchange, project development, fundraising information and support, resource dissemination and collaboration.</i> (Also see SU programme)</p> <p>Geographical Region: Globally</p> | <p>5.1 Members participate in project development and implementation.</p> <p>5.2 Improve content exchange between members by growth of APC Content Exchange (ACE) and RSS feeds.</p> <p>5.3 Production of InsideAPC to continue to facilitate internal communications.</p> <p>5.4 Facilitate fundraising workspaces.</p> <p>5.5 Facilitating experience sharing among members.</p> <p>5.6 Create</p> | <p>Increased visitors to APC members sites due to ACE and RSS feeds.</p> <p>Positive feedback from members re InsideAPC.</p> <p>Members feel informed about APC's work because of InsideAPC.</p> <p>Members feel they benefit from being in the APC.</p> <p>More members are involved in APC workspaces.</p> <p>Members can find the information they need regarding APC quickly and easily (test with a survey).</p> | <p>Member web site statistics</p> <p>Feedback from members.</p> <p>Survey of members.</p> <p>Usability testing.</p> <p>Tracking of number of members subscribed to and actively participating in APC online workspaces.</p> | <ul style="list-style-type: none"> • Special RSS feature in English and Spanish on APC site and dedicated one-off newsletter • InsideAPC produced three times a year • Programmes dramatically improve the accessibility of their reporting for InsideAPC, facilitating member collaboration in the network • Develop criteria for APC Member Learning and Exchange grants • Learning and Exchange fund opened for application • Three Member Exchange Fund grants awarded. • Capacity building workshops at APC council meeting in Bulgaria, October 2005 • APC member survey conducted in August/September 2005 • New APC online member fundraising list established Dec 2005 with 20 members currently subscribed. • Key online spaces related to WSIS, FOSS, national portal development and an experimental online learning space continued to attract greater participation both quantitatively and qualitatively during 2005. Over 75% of the | <ul style="list-style-type: none"> • InsideAPC produced three times a year • APC South Asia Policy meeting scheduled for April 2006. • World Social Forum Asia in Pakistan in March 2006 • APC fundraising information sharing space • Implement project management system that members can use for their own projects • More on on one work with members to encourage 100% participation in APC online activities in addition to the council space. • Develop at least two collaborative funding proposals with members for work in emerging areas (particularly FOSS and IPR related work) • APC intranet redesigned |

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| | <p>learning opportunities for members.</p> <p>5.7 Ensure and develop the workspaces necessary to ensure member involvement in APC work.</p> <p>5.8 Complete redesign of APC intranet.</p> | | | <p>membership are active in one or more online activity workspace, with over 60% active in at least three online activity/policy spaces.</p> | |
| <p>KRA 6. <i>Strengthen the APC network by expanding participative project initiation and development among its members that reflects local needs and priorities.</i></p> <p>Globally APC: 3 ,A & B TMF: 3, 4 & 7</p> | <p>6.1 Regional member discussions of the strategic plans.</p> <p>6.2 Establishment of regional and thematic workspaces for members</p> <p>6.3 More collaborative projects for members (eg policy/WSIS portals)</p> | <p>Collaboration among members.</p> <p>Members participate in APC work.</p> <p>Members provide positive feedback regarding working/ discussion regionally and in collaborative projects</p> | <p>Number of collaborative projects.</p> <p>Member survey.</p> <p>Programme reports on number of members participating in programme activities.</p> | <ul style="list-style-type: none"> • Survey to evaluate and measure APC members' response to the network and the value they gain from it conducted in September 2005 • Index of member participation in programmes updated twice a year • Regional member lists animated in Asia, Europe and Latin America leading to funding proposals, regional strategies in relation to communication rights and ICT policy and exploration of European regional office • LAC wireless networking project designed and proposal developed with participation of 4 members | <ul style="list-style-type: none"> • Present final survey results to APC EB for discussion and follow-up • Membership development and participation plan based on survey findings implemented. • Comprehensive member event participation report, feedback and followup system. • Establish APC Europe office in Brussels in collaboration with strategic partners. • Develop more content rich national portals linked with communication rights national assessment |
| <p>KRA 7. <i>The three APC programme</i></p> | <p>7.1 Establishment and facilitation of cross-programme</p> | <p>APC staff understand priorities and are aware of activities of</p> | <p>Team self evaluation</p> | <ul style="list-style-type: none"> • Upgrading financial management systems, management information systems and project management | <ul style="list-style-type: none"> • Implementation of the financial and project management systems |

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| <p><i>areas (policy, women and strategic ICT use) to work in an integrated manner that strengthens the work of each programme team, the overall outcomes of APC's work and the benefits to the communities that we work with.</i></p> <p>Geographical Region: Globally</p> <p><u>APC: 1, 2, 3, A & B</u></p> <p><u>TMF: 1, 2, 3, 4, 5, 6 & 7</u></p> | <p>work spaces for communications, media and promotions related work.</p> <p>7.2 Management systems and procedures that ensures that the management team works effectively as a unit.</p> <p>7.3 Creation of formal guidelines that will ensure APC staff (especially new) are aware of the requirements for including members in programme work</p> | <p>all programmes</p> <p>APC staff understand and respond to the management systems goals</p> <p>All APC staff include members in APC programme and project work when there is interest and relevance.</p> | | <p>systems</p> <ul style="list-style-type: none"> • System User requirement specification completed in August 2005 • Functional design of the Financial and project management system completed in November 2005. | <ul style="list-style-type: none"> • New intranet • Implementation workshop with APC team |
| <p>KRA 8. <i>The APC team to develop a common understanding of excellence in the quality of our work and to always strive to</i></p> | <p>8.1 Identify and address gaps in existing systems.</p> <p>8.2 Develop a formal quality management process.</p> <p>8.3 Proposal and</p> | <p>Excellent and efficient reporting.</p> <p>Publications conform to quality assurance guidelines.</p> <p>Increase in publication output.</p> | <p>Programme manager reports.</p> <p>Team self-evaluations.</p> <p>Number and % increase of publications.</p> | <ul style="list-style-type: none"> • New information coordinator hired to help us improve quality of written products. • Writing workshop conducted for APC team in March 2005 • Capacity Building workshops for staff and council members at the Council meeting in Varna, Bulgaria in October 2005 | <ul style="list-style-type: none"> • New multilingual editorial policy • New ICT4D glossary and style-guide for our publications to be developed and made public |

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| <p><i>maintain the highest possible standards. This would apply to all our internal and external outputs (websites, newsletters, reports, proposals, events etc.).</i></p> <p>Geographical Region: <i>Globally</i> APC: 1 & 3 TMF: 3</p> | <p>report writing training for staff and members.</p> <p>8.4 Establish an editorial team to review all APC publications.</p> | | | | |
| <p>KRA 9. <i>APC to build reflection on the impacts of our work into all our programmes and projects; this will include critical analysis, evaluation, monitoring and measuring – at quantitative and qualitative</i></p> | <p>9.1 Revise indicators for each programme and project.</p> <p>9.2 Evaluation of CIPP programme.</p> <p>9.3 Deepen our understanding of evaluation methodologies appropriate to the ICT4D sector.</p> <p>9.4 Disseminating</p> | <p>Programmes and projects consistently implement appropriate, effective monitoring and evaluation practices.</p> <p>APC evaluation research and methodologies influence evaluation in members, partners and the ICT4D sector more broadly.</p> | <p>Manager and team evaluations.</p> <p>Donor and partner feedback.</p> <p>Tracking of GEM usage and citation.</p> | <ul style="list-style-type: none"> • Evaluation of the CIPP programme by external consultant • BCO impact study process which will consist of new impact studies as well as meta analysis for previous research and evaluation reports. | <ul style="list-style-type: none"> • Evaluation of CIPP programme finalised. • Mid-term review of APC strategic plan implementation |

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| <p><i>levels.</i></p> <p>Geographical Region: <i>Globally</i> <u>APC: 1 & 3</u> <u>TMF: 3</u></p> | <p>GEM</p> <p>9.5 Dissemination of results of evaluations and monitoring of crucial projects e.g. the impact of recent ICT policy training.</p> | | | | |
| <p>KRA 10. <i>APC in its policy advocacy and through its practice and networking to raise awareness among donor and development agencies of the importance of approaching their 'ICT4D' work informed by the principles of building local capacity and ownership, strengthening human rights and social justice, and sustainable</i></p> | <p>10.1 Participate in GKP and UN ICT Task Force.</p> | <p>Donors we work with to include ICT and social justice as a programme priority.</p> | <p>Increase in funding opportunities for ICT initiatives based locally (where the work is done) rather than through 'northern NGOs' (tracked through donor funding programmes) Increase in funding awarded to APC members (member reporting).</p> | <ul style="list-style-type: none"> • BCO partnership: APC has engaged the partnership actively to promote a human rights based approach to ICTD • PICTA (Partnership of ICTs in Africa). APC is a member and at the 2005 meeting offered to lead a campaign around open access to the East Coast Submarine Cable. • Participated in the final two UN ICT Task Force meetings and made recommendaitons on a follow up body (Global Alliance) | <ul style="list-style-type: none"> • Networking with the 'innovation funders network' and presentation at the international funders forum in San Francisco in January 2006 by APC board member, Mark Graham (IGC). |

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| <p><i>development. (Also see SU programme)</i></p> <p>Geographical Region: <i>Globally</i></p> <p>APC: 1 & 3 TMF: 3, 4 & 7</p> | | | | | |
| <p>KRA 11. <i>APC to maintain its current sound financial base but to achieve greater financial independence through: full cost recovery on all projects and exploring options for revenue generation (e.g. through consulting work) for the network and its members.</i></p> <p>Geographical Region: <i>Globally</i></p> <p>APC: 3 TMF: 1 & 3</p> | <p>11.1 Revise budgeting templates and tools.</p> <p>11.2 Review APC and programme revenue generation strategies and guidelines.</p> | <p>APC to generate between \$30,000 and \$50,000 in consulting income per year.</p> <p>80% of APC projects to be managed on a complete cost recovery basis (with management systems covering the balance)</p> | <p>Project reports and financial systems data.</p> | <ul style="list-style-type: none"> Improved capacity - appointment of a Finance Consultant | <ul style="list-style-type: none"> Use of improved financial software, newer version of Pastel which will make the system available over the internet without compromising security |